



**Institute for Development  
and Social Initiatives  
(IDIS) “Viitorul”**

**IDIS Publications  
2019**

In a world defined by discontinuities, we want to believe that IDIS „Viitorul” represents the continuity of those ideas and ideals that have now been the foundation of our institution. Consequently, the results obtained by our team support the country's priorities and ensure that the Moldovan society is prepared to comply with the existing principles, values, and standards of the European Union.

IDIS „Viitorul” collaborates effectively with a number of funding and donor organizations to carry out the institutional mission: the European Commission, UNDP, Soros-Moldova, CIPE, Estonian Ministry of Foreign Affairs, Slovenian Ministry of Foreign Affairs, Lithuanian Embassy in Chisinau, AGORA, CoE, etc.

We are pleased to note the progress made by most IDIS „Viitorul” experts, the remarkable level of a large number of studies, research, and large-scale projects with a significant impact on the socio-economic, political, and administrative environment in our country. We have the satisfaction of making significant progress in consolidating our research area (economics, sociology, regional development, public administration, European integration, energy efficiency, energy security, etc.) our projects being implemented in areas with pronounced impact (education, training, public finances, local development, health, cross-border cooperation, etc.).

The process of integration of the Republic of Moldova into the European Union has been a national priority from economic, social, political, administrative, etc. points of view. In this context, IDIS „Viitorul” has made its own contribution to the achievement of national priorities by implementing projects, as well as conducting numerous studies, research, and investigations.

The implemented projects, the elaborated studies, the debates carried out, the ideas promoted by IDIS „Viitorul” are meant to sensitize the public opinion to the acute problems of our society, to professionalize the public administration, to direct the political class towards achieving the country's priority objectives.

The publications elaborated by IDIS „Viitorul” represent a synthesis of the most important investigations and researches carried out by the members of the IDIS „Viitorul” team and summarize the long efforts made during 2019 within an efficient, collegial, and mutually beneficial collaboration between civil society organizations, the business community, and government institutions in the Republic of Moldova.

The effort of the IDIS „Viitorul” team is also aimed at stimulating the innovative behavior of economic agents, especially in the economic sectors of national importance, drawing everyone's attention that, in the conditions of efficient governance focused on European values, the continuous effort of society, deep and modern knowledge, innovative ideas, desire to change things for the good, are the biggest providers of added value both in human and economic-financial respects.

In order for these objectives to be achieved, the IDIS „Viitorul” team comes up with ideas, solutions, concrete measures aimed at unifying the efforts of public institutions, civil society, and the private sector, thus stimulating the competitiveness of ideas to achieve the primary goal - the European integration of Moldova.



**Liubomir Chiriac,**  
**Executive Director, IDIS „Viitorul”**

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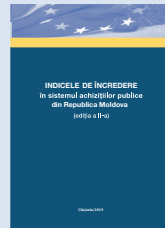
# Publications 2019

### Confidence index in the public procurement system of the Republic of Moldova (2<sup>nd</sup> edition)

Indicele de încredere în sistemul achizițiilor publice din Republica Moldova (ediția a II-a)

Authors: **Viorel Pîrvan, Diana Enachi, Carolina Ungureanu**

Published in **RO**



The main objective of the study is to create and develop a better connection between the expectations of citizens and the private sector, on one hand, and the results of the decision-making process regarding public procurement reached by public authorities, on the other hand. In order to elaborate the Index, 4 in-depth interviews were conducted, 67 questionnaires completed by citizens and economic agents, 10 online questionnaires completed by citizens, tax payers, beneficiaries of the results of the public procurement process carried out by the public authorities.

The following aspects were evaluated: availability of procurement monitoring tools; secondary legal and regulatory framework regarding procurement; the institutional framework in the field (regulatory and control institutions); the integrity and the efficiency of the public procurement system in the Republic of Moldova; transparency and access to data; the degree of training and professionalism of the persons responsible for conducting public procurement within the contracting authority; cooperation with public authorities regarding the public procurement process; etc.

### Policy recommendations: Regulation on approving the list of contracting entities and the minimum transparency requirements for conducting procurement

Propuneri de politici: Regulamentul cu privire la aprobarea listei entităților contractante și a cerințelor de transparență obligatorii minime la realizarea achizițiilor

Authors: **Viorel Pîrvan, Diana Enachi**

Published in **RO, EN**



The recommendations in this document have the potential to contribute in an essential manner to the increase in the transparency, efficiency, and effectiveness of the purchases conducted by entities using public resources. The implementation of electronic procurement will bring a number of benefits to the entities mentioned, including:

- Large-scale participation of economic operators in the launched procurement procedures, which in its turn will ensure an increased degree of competition;
- Streamlining spending and fortifying the budgets by achieving savings as a result of increased transparency and competition;
- Reducing the administrative burden and making administrative resources (human, financial, etc.) more efficient by carrying out the entire procurement process in an electronic format, and phasing out paper purchases that consume officials' time, as well as administrative and budgetary resources.

### Policy recommendations: The European Single Procurement Document (ESPD)

Propunere de politici: Documentul Unic de Achiziție European (DUAE)

Authors: **IDIS "Viitorul"& AGER**

Published in **RO**



The European Single Procurement Document (ESPD) allows economic operators to demonstrate compliance with the qualification and selection requirements of a procurement procedure by means of a declaration on their own responsibility instead of certificates issued by other authorities.

This paper reflects the ambiguities in the legislation related to ESPD usage (steps and multiple filing errors) and propose the solution to modify and adjust the ESPD to the existing legislation and to the particularities of the public procurement system.

### Policy recommendations in the field of public procurement in the Republic of Moldova. The framework agreement: benefits, risks and policy recommendations for harnessing its potential in public procurement

Recomandări de politici în domeniul achizițiilor publice din Republica Moldova. Acordul-cadru: beneficii, riscuri și recomandări de politici pentru valorificarea potențialului său în achizițiile publice

*Authors: Ecaterina Meaun, Diana Enachi*

*Published in RO, EN*



This paper represents the description of the implementation of the framework agreement in the field of public procurement and analyzes the process and the principles of the usage of the framework agreement by a several number of economic operators, the criteria of work of the contracting authorities, the content and the clauses, the benefits and the risks involved in concluding the framework agreement.

The proposed recommendations are addressed to the regulating authorities in reference to the legal framework adjustment, capacity-building activities of contracting authorities; also addressed to the contracting authorities with regard to the usage of the framework agreement in reference to the tender documentation, technical specifications, preparation and submission of bids, the modification of the conditions and sanctions.

### Policy recommendations: The regulation on public procurement of works

Propuneri de politici: Regulamentul privind achizițiile publice de lucrări

*Authors: Ecaterina Meaun, Diana Enachi, Carolina Ungureanu*

*Published in RO, EN*



This document contains a list of proposed recommendations on the Regulation of the public procurement of works. The recommendations are concerned with the terms of contracts, technical specifications, the means of communications within public procurement procedure, clarifications, bid submission, contracting authority's answers to clarifications request, the provisions of the tender documentation and those of the contract notice, the opening of the bids submitted in the public procurement procedure, public procurement through the Request for price Quotations, the rules for participating in procedures, examination and evaluation of the bids within the procedure, the cancelation of the public procurement procedure, the communication of the outcome of the awarding procedure, and the conclusion of the contract.

### Policy proposal: The regulation on the activity of the public procurement working group

Propunere de politici: Regulamentul cu privire la activitatea grupului de lucru pentru achiziții

*Authors: Diana Enachi, Viorel Pîrvan*

*Published in RO, EN*



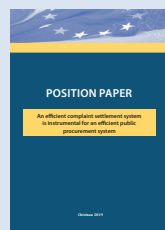
In addition to the provisions proposed by the Ministry of Finance, we, as representatives of the civil society, have come up in this policy paper with a number of proposals to be taken into account in the process of adopting the new Regulation on the work of the public procurement working group. These proposals refer to the participation of the civil society representatives in the public procurement working groups, the powers of the public procurement working group, the obligations of the public procurement working group, the minutes of the bid opening session, and the access to information.

### Position paper: An efficient complaint settlement system is instrumental for an efficient public procurement system

Document de poziție: Un sistem eficient de soluționare a contestațiilor este cheia unui sistem eficient de achiziții publice

*Authors: Viorel Pîrvan, Diana Enachi*

*Published in RO, EN*



Through this position paper, the authors aim to evaluate the functioning of the system for solving complaints in the field of public procurement and the observance the principles of transparency, efficiency and impartiality in the activity of the National Agency for the Solving Complaints (NASC). Also, following the analysis of the surveys and relevant observations, the authors present a series of policy measures and proposals with the goal of improving the transparency and efficiency of NASC's activity, as well as the level of confidence in the system for resolving complaints.

### Policy analysis: How does the European Single Procurement Document facilitate the public procurement process?

Analiză de politici: Cum facilitează Documentul Unic de Achiziție European procesul de achiziție publică?

Authors: **Ecaterina Meaun, Diana Enachi**

Published in **RO, EN**



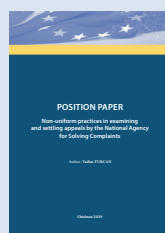
This policy paper offers a general presentation of the principles of work of the European Single Procurement Document (ESPD) according to types of procurement procedure, and analyzes the advantages and the constraints in using ESPD. The authors emphasize the necessity of the revision of the standard ESPD blank, both in form and content; the necessity of the amendment of the confusing legislative provision that refers to the stage of the request of the documents related to ESPD; the necessity of an instruction on the usage of the ESPD, separated from the form itself, also the necessity for the implementation of the ESPD electronically, integrated with the electronic procurement system and of national databases for the purpose of automated data integration.

### Position paper: Non-uniform practices in examining and settling appeals by the National Agency for Solving Complaints

Document de poziție: Practici neunitare în examinarea și soluționarea contestațiilor de către Agenția Națională pentru Soluționarea Contestațiilor

Author: **Vadim Țurcan**

Published in **RO, EN**



In the context of this position document, the author aims to evaluate cases of the decisions issued by the National Agency for Solving Complaints (NASC) in the field of public procurement, and their compliance with the principle of contradictoriness, as well as those of legality, celerity, and of the right to defense according to art. 84, par. (3) of the Law no. 131 of 03.07.2015 on public procurement. Following the identification of non-uniform practices, a series of proposals and recommendations were issued in order to increase the efficiency and efficacy of NASC's activity.

### Monitoring report: The sectorial plan for anti-corruption actions in the field of public procurement for the years 2018-2020 (period of evaluation – year 2018)

Raport de monitorizare: Planul sectorial de acțiuni anticorupție în domeniul achizițiilor pentru anii 2018-2020 (perioada de monitorizare – anul 2018)

Authors: **Viorel Pîrvan, Diana Enachi**

Published in **RO, EN**



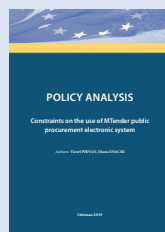
The monitoring report describes the progress regarding the implementation of the actions foreseen in the Plan for 2018 by using an evaluation methodology based on both quantitative evaluation indicators and qualitative indicators in terms of accomplished changes. The authors of the report evaluated the degree of accomplishment of 12 actions, with 11 of them being foreseen for the year 2018, while another one has a continuous and permanent character. Following the analysis of the deficiencies and shortcomings identified for each envisaged action, the evaluators have formulated a series of recommendations and policy proposals for the responsible authorities. The proposals aim to eliminate the shortcomings and deficiencies identified in the monitoring process, to increase the impact of the taken actions in terms of reducing the risks of corruption and fraud, and to improve the quality of anti-corruption policies in the field of public procurement.

### Policy analysis: Constraints on the use of MTender public procurement electronic system

Analiză de politici: Constrângeri în utilizarea sistemului electronic de achiziții publice MTender

Authors: **Viorel Pîrvan, Diana Enachi**

Published in **RO, EN**



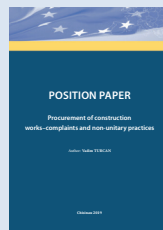
This paper offers a thorough analysis of the functioning of the electronic procurement system. About 10 months after the implementation of the MTender system, the authors reveal the challenges based on the mismatches between the technical functionalities of the system and the legal provisions and those of the secondary-normative framework (that was not approved after the latest amendments to Law 131/2015), but also due to the fact that the system does not ensure the electronic conduct for the entire procurement process, thus doubling the efforts of the participants. In order to eliminate the current constraints faced by economic operators in the process of participating in the public procurement procedures, the authors propose a series of general and technical actions.

### Position paper: Procurement of construction works – complaints and non-unitary practices

Document de poziție: Achizițiile de lucrări de construcție – contestații și practici neunitare

Author: **Vadim Țurcan**

Published in **RO, EN**



In the context of this position paper, the author aims at evaluating the cases related to the decisions delivered by National Agency for Solving Complaints in relation to public procurement of works. Great attention was paid to the decisions concerning the complaints of economic operators in terms of means of developing expenditure estimates based on the method focused on resources. The author emphasizes the necessity of the application of the principle of proportionality, the development and publication of unified solutions, and encourages the publication of the information from the catalogue of unitary prices (Form no.5) along with the lists of amount of works.

### Position paper: Complaints Settlement Panels in Public Procurement – between Transparency and Personal Data

Document de poziție: Completele de soluționare a contestațiilor în achiziții publice – între transparență și date cu caracter personal

Authors: **Viorel Pîrvan, Diana Enachi**

Published in **RO, EN**



This position paper intends to analyze the manner in which the National Agency for Solving Complaints (NACS) ensures transparency in the process of submission, handling and settlement of complaints, and how this agency ensures the publication of its decisions so that they are accessible and suitable for real time monitoring by the civil society and by the general public, so that the latter can see that the principles of coherence and uniformity are followed in the solutions issued by the agency. In conclusion, the authors come up with recommendations aimed at ensuring genuine transparency and providing the opportunity to monitor the decision-making process, including all decisions on complaints settled by NACS.

### Proposals: The draft law on public procurement in the energy, water, transport and postal services developed by the Ministry of Finance

Propuneri: Proiectul de lege privind achizițiile publice în sectorul energetic, al apei, al transporturilor și al serviciilor poștale elaborat de Ministerul Finanțelor

Authors: **Viorel Pîrvan, Diana Enachi, Ecaterina Meaun, Vadim Țurcan, Maria Covalciuc**

Published in **RO**



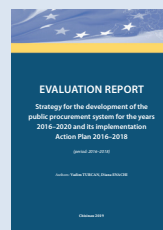
In this document the authors present a comprehensive analysis of the draft law on public procurement in the energy, water, transport and postal services and come up with a series of recommendations and clarifications regarding the exercise of attributions by the contracting entities, the open tender procedure, the conduct of the competitive dialogue, the framework agreement, the electronic tenders, the centralized procurement, alternative offers, rules regarding the deadlines for submitting and receiving requests for participation and tenders, publication of announcements, deadlines for concluding sectorial procurement contracts. Recommendations on eradication of corruption in sectorial procurement procedures and the sectorial procurement file are also proposed.

### Evaluation Report: Strategy for the development of the public procurement system for the years 2016-2020 and its implementation Action Plan 2016-2018 (period: 2016-2018)

Raport de evaluare: Strategia de dezvoltare a sistemului de achiziții publice pentru anii 2016-2020 și Planul de acțiuni pentru implementarea acesteia pentru anii 2016-2018 (perioada: 2016-2018)

Author: **Vadim Țurcan, Diana Enachi**

Published in **RO, EN**



The evaluation report of the public procurement system development strategy for 2016-2020 presents the progress on the implementation of the actions provided in The Strategy Implementation Action Plan for 2016-2018 by using an evaluation methodology based both on quantitative indicators, in terms of actions accomplishment, and qualitative indicators, in terms of the changes achieved. Respectively, for the period 2016-2018, in the present report the authors have evaluated the degree of accomplishment of 44 actions included in 4 stages.

### History of good neighborliness between the Yampil region (Ukraine) and the Soroca district (Republic of Moldova)

Історія добросусідства між Ямпільським районом (Україна) і Сорокським районом (Республіка Молдова)

Editing coordinator: **Victoria Turcheak**

Published in **UK**



This work offers a broad description of the evolution of the Soroca and Yampil regions since the 3<sup>rd</sup> century.

The impact of historical events on the socio-economic development of the regions, the life of the population of these regions during the periods of the Ottoman Empire, the Russian Empire is reflected.

Also, the evolution in the last two centuries of demographic situation and the composition of national minorities in these regions is presented.

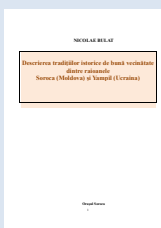
The work brings examples of folklore with common elements and many other proofs of cooperation and friendship between these two regions over the centuries.

### Description of the historical traditions of good neighborliness between the districts of Soroca (Moldova) and Yampil (Ukraine)

Descrierea tradițiilor istorice de bună vecinătate dintre raioanele Soroca (Moldova) și Iampil (Ucraina)

Author: **Nicolae Bulat**

Published in **RO**



The work represents a fascinating journey in the past, which brings into the plane of the present monuments of the Paleolithic period; it presents the cultural evolution during the Neolithic period, the development of the population between the rivers Bug and the Nistru, the fusion of tribes, the evolution of skills, the appearance of cities and ancient fortresses in the region.

Also, in it, we find reflected the imprints of the migratory peoples, the invasions of the barbarian tribes, details about the Bolohoveni state formation, a Slavic-Romanian union of shepherds and warriors in the region of Podolia and Northern Moldova.

In it are also listed and described the battles that hastened the creation of a military-political border on the Nistru River, examples of collaboration between the rulers from the regions in the century XV, XVI. The migration of the population from the region during the reign of Catherine II and the impact of the Romanian cultural development on the Russian culture.

### Rural tourism development program in the transboundary Moldovan-Ukrainian region of Soroca-Yampil, 2018-2021

Програма розвитку сільського туризму в трансграничному молдо-українському регіоні Сорока-Ямпіль, 2018-2021

Authors: **Vitalie Sochircă, Liubomir Chiriac, Afanasie Prepelită**

Published in **UK**



This program includes the SWOT analysis of tourism development in the Yampil and Soroca regions.

The typology of the tourist potential of the regions is described.

The common features are highlighted.

The events plan, the image promotion actions, the infrastructure development are outlined for the period 2018-2021.

**Summary of the best and worst 10 local and regional development policies in Moldova (Purpose of evaluation: November, 2018 – January, 2019)**

Sumarul celor mai bune și cele mai proaste 10 politici locale și regionale din Republica Moldova (Perioada de evaluare: noiembrie 2018 – ianuarie 2019)

*Authors: Ana-Maria Veverița*

*Published in RO, EN*



The assessment of local and regional policies in the Republic of Moldova aims to describe the sustainable, time-lasting practices that can be transferred to other communities, resulting in a final improvement in the quality of local and regional development policies. Thus, 10 local and regional policies are described in this publication; there are eight value-added policies that can be unique, innovative and with significant impact for the economic and social development of the Republic of Moldova, but also two measures that can cause damage and which should not be an example for the authorities that want to be modern and transparent.

**Monitoring report: Transparency of public capital enterprises from the Republic of Moldova (state-owned enterprises, municipal-owned enterprises and of whole and majority state-owned or municipal-owned enterprises)**

Raport de monitorizare: Transparența întreprinderilor cu capital public din Republica Moldova (întreprinderi de stat, întreprinderi municipale și societăți comerciale cu capital integral și majoritar de stat sau municipal)

*Authors: Viorel Pîrvan*

*Published in RO, EN*



IDIS “Viitorul” monitored 68 Moldovan state-owned, municipal-owned enterprises, either integrally, or through majority, in order to determine the level of transparency in their activity during 2017. Likewise, for the sake of comparison, 16 similar enterprises from Romania, Russia, Slovakia, Sweden, North Ireland, and Great Britain were subject to monitoring, as well as four private Moldovan companies. Following the monitoring, a ranking of most transparent enterprises was developed. In addition, recommendations were laid down to enhance transparency and ensure the provision of public information to citizens.

**Monitoring of criminal and contraventional cases of the representatives of local public administrations regarding the acts related to corruption (period of evaluation – 1.01.2014-31.12.2018). Report no. 3**

Monitorizarea cauzelor penale și contravenționale în privința reprezentanților administrațiilor publice locale referitor la actele conexe corupției (Perioada de monitorizare – 1.01.2014-31.12.2018). Raport nr. 3

*Authors: Viorel Pîrvan, Viorel Rusu*

*Published in RO*



This report offers a comprehensive analysis of the corruption contraventions, initiated and conducted in reference to the representatives of the local public administration in the period 2014-2018, in order to establish the way in which the facts have been qualified by the criminal investigation institutions and the courts.

The reasons for initiating these cases; the factual circumstances of these cases; the legal assessment of the facts by the criminal prosecution structure and the courts were analyzed. Possible system malfunctions, gaps in the legal contraventional framework, unclear and interpretable rules, as well as the differences in law enforcement in practice were identified. The experts submitted a series of proposals and recommendations for improving the normative framework and the judicial practice, addressed to the decision-making institutions.

### **Anthology of best practices of local authorities in Moldova, PBP – 14 years of performance and success stories, 2019 edition**

O antologie a bunelor practici ale autorităților publice locale din Republica Moldova PBP – 14 ani de performanțe și istorii de succes, ediția 2019

*Authors-consultants: Ana-Maria Veverița, Anatol Moldovan, Liubomir Chiriac, Valeriu Musteață, Vlad Catlabuga*

*Editing coordinator: Ana-Maria Veverița*

*Published in RO*



This anthology includes best practices implemented at the local level and aims to motivate and inspire communities to mobilize their own efforts to find effective solutions to existing problems in the localities.

The 2018-2019 edition of the Good Practices Program includes 64 of the most innovative best practices implemented by 41 local public authorities in Moldova.

The sections to which the local public administrations have applied are the following:

Transparency without difference!

Local involvement for urban revitalization

Cultural heritage and authentic traditions at Home

Smart communities through efficient public services

### **Anthology of women success stories**

O antologie a istoriilor de succes la feminin

*Authors-consultants: Ana-Maria Veverița, Diana Enachi, Carolina Ungureanu*

*Editing coordinator: Ana-Maria Veverița*

*Published in RO*



The anthology aims to promote the outstanding results of women who have applied to the “Women success stories” contest, which will stimulate the motivation to produce innovations and changes in the communities of the Republic of Moldova and will offer public recognition of economic and social success to participating women. The anthology, which is structured in two parts according to the sections of the competition: Female entrepreneurship and Community leadership, contains 19 successful businesses launched and developed by women entrepreneurs and 34 stories of women leaders who succeed in bringing change to the community through their example and involvement in various social, educational and cultural projects and initiatives.

### **The Bulletin “Budgets without secrets!”**

Buletinul “BUGETE FĂRĂ SECRETE!”

**2 issues edited in 2019**

*Responsible for editing: Ana-Maria Veverița*

*Published in RO*



This bulletin represents the newsletter of the project “Budgets without secrets!” as part of the “Promoting transparency and financial sustainability of regional policies, state-owned enterprises and local authorities in Moldova” project, financed by the SlovakAid, in partnership with INEKO. The project aims to improve the efficiency of the state administration, self-government and civil society in the area of creation and control of regional policies, administration of state-owned enterprises, and monitoring of budgets and information openness of municipalities. The bulletin contains information on the project's activities, brief interviews and opinions of experts, civil society representatives and local public administration, infographics.

### The newsletter of the project “Efficiency of public lighting in the Calarasi city – Firefly in the heart of Codri”

Buletinul informativ al proiectului „Eficientizarea iluminatului public în orașul Călărași – Licurici în inima Codrilor”

**2 issues edited in 2019**

Responsible for editing: **Ana-Maria Veverița**

Published in **RO**



This publication is the newsletter of the project “Efficiency of public lighting in the Calarasi city – Firefly in the heart of the Codri”.

It aims to promote good practices in the implementation of energy efficiency measures within local public administrations.

The bulletin contains information on the activities of the project, in-depth interviews and opinions of energy experts, representatives of local public administration, opinions and performances of the actors involved in the given project.

### Policy proposal: Recommendations for a transparent, efficient and participatory budgeting process in the Republic of Moldova

Propunere de politici: Recomandări pentru un proces bugetar transparent, eficient și participativ în Republica Moldova

Authors: **Diana Enachi, Viorel Pîrvan**

Published in **RO**



This document is a summary of the conclusions emerged from a public event with the participation of representatives of parliamentary committees and non-governmental organizations in order to strengthen the dialogue and partnership for a transparent budgetary process. The experts in the field identified certain shortcomings in ensuring a transparent, participatory and efficient budgeting process, and came up with 17 well-defined recommendations for key moments, meant to ensure performance in budget management.

### The newsletter of the project “Participatory budgeting – an efficient tool for citizen participation in Moldova”

Buletinul informativ al proiectului „Bugetare participativă – instrument eficient pentru participarea cetățenească în Moldova”

**1 issue edited in 2019**

Responsible for editing: **Ana-Maria Veverița**

Published in **RO**



This bulletin makes an incursion in the implementation of participatory budgeting as a tool to ensure the efficiency of the distribution of the budget within an administrative-territorial unit, to involve the citizens and to establish the dialogue between the citizens and the mayors for the community development and local democracy.

It explains the necessity and the functioning of the participatory budgeting and presents examples of active participation of citizens in the community development activities in Budești and Ialoveni.

### People Watch: Quality of life and migration

Sondaj național: Calitatea vieții și migrația

Authors: **Veaceslav Ionița, Vasile Cantarji, Ion Jigău**

Published in **RO**



This national survey, conducted in August 2019, included interviews of 1106 people over the age of 18 from 13 geographical regions.

The questions cover various social problems such as the perception of the general situation in the country, employment, wage income, standard of living, health allowances, problems faced, trust in government institutions, etc.

## Development of the youth association sector in the regions of the Republic of Moldova: realities and perspectives

Dezvoltarea sectorului asociativ de tineret în regiunile Republicii Moldova: realități și perspective

Развитие молодежного ассоциативного сектора в регионах Республики Молдова: реальности и перспективы

**Authors:** *Veaceslav Berbeca, Eduard Țugui, Ana Indoitu*

*Published in RO, RU*



In this paper, the authors were able to identify the trends, strengths and weaknesses of the development of youth NGOs in the Republic of Moldova. Those interested in this topic will discover interesting approaches and ideas in this study, along with proposals for modalities of cooperation with local authorities, as well as solutions to the problems currently facing youth NGOs.

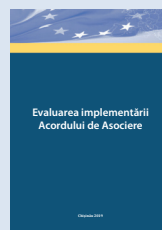
## EVALUATION OF THE IMPLEMENTATION OF THE ASSOCIATION AGREEMENT

### Evaluation of the implementation of the Association Agreement

Evaluarea implementării Acordului de Asociere

**Authors:** *Veaceslav Berbeca, Viorel Pîrvan, Eduard Țugui, Angela Secrieru, Ion Tăbârță*

*Published in RO*



The object of investigation of this report is the evaluation of the state policies as a result of the implementation of the commitments assumed by the Republic of Moldova through the Association Agreement (AA) and of the transposition of the directives / regulations according to the first National Plan for the Implementation of the Association Agreement of June 2014 (revised in 2015) and of the National Plan of Actions for the Implementation of the Association Agreement between the Republic of Moldova and the European Union in the period 2017-2019, adopted in 2016.

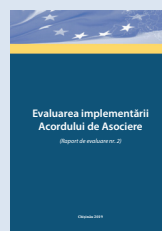
The report reflects the effects, results and deficiencies of the transposition of the European directives into the national legislation and, implicitly, the implementation of the measures provided by the AA in the following fields: reform in the field of justice, taxation, cooperation in the fields of electricity and natural gas, water protection and management of resources and intellectual property rights.

### Evaluation of the implementation of the Association Agreement (Evaluation report no. 2)

Evaluarea implementării Acordului de Asociere (Raport de evaluare nr. 2)

**Authors:** *Veaceslav Berbeca, Ion Tăbârță, Angela Secrieru, Viorel Pîrvan, Carolina Ungureanu*

*Published in RO*



This report represents a quantitative and qualitative evaluation of the results obtained in the implementation process of the AA and of the National Plan for the Implementation of the Association Agreement in the following sectors: implementation of the provisions of the Association Agreement on ensuring integration in the public sector, cooperation in the critical infrastructure sector, quality of the competitiveness environment, cooperation in the energy sector (oil, hydrocarbons exploration, energy from renewable sources) and public procurement. Thus, the authors have identified the main causes that delay the implementation process of the AA provisions and of the actions provided in the National Plan for the Implementation, and which are the lack of financial resources, the lack of human capacities, lack of political will.

The evaluation report was made based on the analysis of the primary and secondary documents available in the 5 identified sectors, on the evaluation of the compatibility of the legislative harmonization with the political agenda, and on the case studies of the analyzed topics.

## The implementation of the Association Agreement in the energy field (electricity and natural gas)

Implementarea Acordului de Asociere în domeniul energetic (electricitate și gaze naturale)

Author: **Ion Tăbârță**

Published in **EN**



This paper analyses the elaboration and the implementation of the normative, institutional and organizational framework for the energy (electricity and natural gas) sector, and offers a series of recommendations on the development of this sector according to the commitments to transpose European legislation.

## The evaluation of the implementation of the Association Agreement in the public procurement field

Evaluarea implementării Acordului de Asociere în domeniul achizițiilor publice

Author: **Carolina Ungureanu**

Published in **RO**



This report is a quantitative and qualitative analysis of the implementation of the Association Agreement (AA) in the field of public procurement in Moldova, sets out a table of results achieved by the authorities and reflects the implementation of the actions provided by the AA and the National Action Plan for the Implementation of the AA.

## Informative bulletin of the project “The evaluation of the implementation of the Association Agreement”

Buletin informativ al proiectului „Evaluarea implementării Acordului de Asociere”

18 issues edited in 2019

Published in **RO**, Authors:

Nr.1: Complexitatea Acordului de Asociere și voința politică, **Ion Tăbârță**

Nr.2: Protecția apelor, **Veaceslav Berbeca**

Nr.3: Reforma sistemului judiciar, **Viorel Pîrvan**

Nr.4: Sistemul fiscal, **Angela Secrieru**

Nr.5: Parteneriatul estic, **Eduard Țugui**

Nr.6: Securitatea energetică, **Ion Tăbârță**

Nr.7: Achiziții publice, **Carolina Ungureanu**

Nr.8: Proprietatea intelectuală, **Eduard Țugui**

Nr.9: Calitatea mediului concurențial, **Angela Secrieru**

Nr.10: Reforma justiției, **Viorel Pîrvan**

Nr.11: (I)reversibilitatea integrării europene a Republicii Moldova, **Veaceslav Berbeca**

Nr.12: Protecția apelor, **Veaceslav Berbeca**

Nr.13: Transparența în sectorul serviciilor de utilități publice, **Carolina Ungureanu**

Nr.14: Infrastructura critică, **Veaceslav Berbeca**

Nr.15: Energia regenerabilă, **Ion Tăbârță**

Nr.16: Sistemul financiar-bancar, **Angela Secrieru**

Nr.17: Indicațiile geografice și denumirile de origine, **Eduard Țugui**

Nr.18: Integritatea sectorului public, **Viorel Pîrvan**



This bulletin is composed of 3 parts: an in-depth interview with a representative from a responsible institution, involved in the process of the implementation of the Association Agreement, a broad analysis of a specific sector made by an expert, and the analysis of the legal framework regarding the implementation of the Association Agreement for each month of 2019, as well as the analysis of different related events.

It aims to analyze the evaluation of the results obtained in the implementation process of the AA in each of the pointed sectors for which a separate number of the bulletin was dedicated:

No.1: The complexity of the Association Agreement and the political will, **Ion Tăbârță**

No.2: Water protection, **Veaceslav Berbeca**

No.3: Reform of the judicial system, **Viorel Pîrvan**

No.4: The fiscal system, **Angela Secrieru**

No.5: The Eastern Partnership, **Eduard Țugui**

No.6: Energy security, **Ion Tăbârță**

No.7: Public procurement, **Carolina Ungureanu**

No.8: Intellectual Property, **Eduard Țugui**

No.9: Quality of the competitive environment, **Angela Secrieru**

No.10: Justice reform, **Viorel Pîrvan**

No.11: The (I)reversibility of the European integration of the Republic of Moldova, **Veaceslav Berbeca**

No.12: Water protection, **Veaceslav Berbeca**

No.13: Transparency in the sector of public utilities, **Carolina Ungureanu**

No.14: Critical Infrastructure, **Veaceslav Berbeca**

No.15: Renewable energy, **Ion Tăbârță**

No.16: Financial-banking system, **Angela Secrieru**

No.17: Geographical indications and designations of origin, **Eduard Țugui**

No.18: Integrity of the public sector, **Viorel Pîrvan**

## Political Economy of Law Harmonization in EaP Countries: Informal Adjustment of Association?

No. 18 | March 2019

Authors: **Klaudijus Maniokas, Laure Delcour, Ildar Gazizulin, Veaceslav Berbeca, Ion Muntean, Igor Munteanu**

Published in **EN**



In this paper, the authors analyze the conditions for successful transposition of the European Union (EU) rules in the areas of transport, environment and energy in the associated Eastern Partnership countries (Georgia, Ukraine and Moldova).

The review of law harmonization in all three countries is complemented by three in-depth case studies concerning all three areas. These offer an analysis of how EU standards and templates are being implemented to this neighborhood by studying their adoption and implementation and by assessing the degree to which they fit with governmental priorities.

The second case study concerns Ukraine and Moldova, focusing on the role of the assessment of environmental impact regulations in the discussions between the two countries on the possible construction of hydropower plants on the Nistru River. In the area of energy, the third case study focuses on unbundling in the electricity sector in all three associated countries.

## Informative bulletin: Politics & Geopolitics

Buletin informativ: Politică & Geopolitică

1 issue edited in 2019

Author: **Eduard Țugui**

Published in **RO**



The author addresses the issue of European integration of the Republic of Moldova in a (post) electoral context and reflects on the European path of the Republic of Moldova, methodically distorted and staged by the electoral campaign and related events, such the modification of the Electoral Code and the establishment of the mixed electoral system, as well as the election results and the post-electoral scenarios.

## Informative Bulletin: Power, Politics & Policy

Buletin informativ: Power, Politics & Policy

4 issues edited in 2019

Published in **RO, EN**

Editorial board: **Vlad Lupan, Victor Chirila, Liubomir Chiriac, Veaceslav Berbeca, Sergiu Lipcean, Carolina Ungureanu, Eduard Țugui, Veaceslav Ionița, Ion Tăbârță, Mihai Țurcanu**

Authors:

Nr.1: QUO VADIS, MOLDOVA?, **Veaceslav Berbeca**

Nr.2: De la Bratislava până la Bratislava – reîntoarcerea reglementării transnistrene în anii 2002-2003, **Ion Tăbârță**

Nr.3: Reconfigurarea legislativului prin prisma relațiilor dintre majoritatea și minoritatea parlamentară, **Sergiu Lipcean**

Nr.4: Securitatea în contextul negocierilor privind reglementarea conflictului transnistrean, **Eduard Țugui**



It represents a series of complex analyzes, but briefly presented, of the democratic processes in the Republic of Moldova in national and international political context:

No.1: QUO VADIS, MOLDOVA?, **Veaceslav Berbeca**

No.2: From Bratislava to Bratislava – the regulation process of the transnistrian conflict is sliding back to years 2002:2003, **Ion Tăbârță**

No.3: The reconfiguration of the Parliament in terms of relations between the parliamentary majority and minority, **Sergiu Lipcean**

No.4: The security issues and negotiations concerning the settlement of the Transnistrian conflict, **Eduard Țugui**



Video  
2019

### Cross-border region Soroca-Yampil – European touristic destination

Regiunea transfrontalieră Soroca-Iampil – obiectiv turistic european

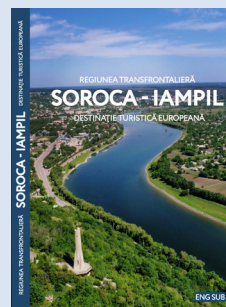
Прикордонний регіон Сороки-Ямпіль – європейське туристичне місце

*The lenght: 22 minutes*

*Published in RO, UK (subtitled in EN)*

*Editing coordinators: Liubomir Chiriac, Stela Zabrian, Ludmila Mayorova*

*Production: OWH Studio*



The documentary film was made within the project “Rural tourism – a sure step towards boosting the cross-border cooperation between districts of Soroca (Republic of Moldova) and Yampil (Ukraine, Vinnytsya)” by IDIS “Viitorul” in partnership with the Yampil district state administration and the Soroca District Council.

It offers a description of the picturesque places and tourist attractions in this cross-border region.

### Together for performances in local government, edition 2019

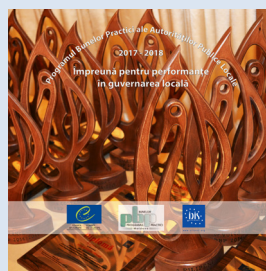
Împreună pentru performanțe în guvernarea locală, ediția 2019

*The lenght: 42 minutes*

*Published in RO*

*Editing coordinators: Ana-Maria Veverita, Liubomir Chiriac, Anatol Moldovan, Vlad Catlabuga*

*Video editing: Vitalie Pîrțu*



The documentary “Together for performances in local governance” presents best practices of authorities that were visited in the period July-August 2019.

Thus, 40 of the most innovative best practices implemented by 29 municipalities in Moldova are presented.

The documentary is structured in four sections:

1. Transparency without difference!
2. Local involvement for urban revitalization
3. Cultural heritage and authentic traditions at Home
4. Smart communities through efficient public services

It was prepared using media materials done during the documentation visits: photos, videos and interviews.

### 15 minutes of economic realism

15 minute de realism economic

*The lenght: 15 minutes*

*Published in RO*

*Editing coordinators: Viorel Chivriga, Vlad Bercu, Victor Ursu*

*Video editing: Tatiana Iațco*



This video project is realized by IDIS “Viitorul” in partnership with Radio Free Europe (Kishinev).

It represents a series of shows that bring to the public the opinion of experts on the evolution of economic processes in the Republic of Moldova, analyzes on burning economic topics and other information of public interest.

## 15 MINUTES OF ECONOMIC REALISM

Date	Subject	Speaker
January, 4 <sup>th</sup>	<b>Consumer and real estate loans save the banks from the credit collapse</b> <i>Împrumuturile de consum și imobiliare salvează băncile de la colapsul de creditare</i>	Victor Ursu
January, 10 <sup>th</sup>	<b>Accusations for local elected officials: the agencies for criminal prosecution do not know the specifics of the local public authorities</b> <i>Acuzațiile pentru aleșii locali: organele penale nu cunosc specificul autorităților publice locale</i>	Viorel Pîrvan
January, 18 <sup>th</sup>	<b>2019 elections: Economic and political electoral programs are absent, political parties have become annexes of the politicians</b> <i>Electorala 2019: Programele electorale economice și politice – absente, iar partidele politice au devenit anexa politicienilor</i>	Ion Tăbârță
January, 22 <sup>nd</sup>	<b>When it comes to loans, the population has become the basis of financial institutions: the Moldovans got the banks out of the crisis through consumer loans and solved the problem of the Moldovan leu's appreciation</b> <i>Populația a ajuns baza instituțiilor financiare la credite: moldovenii au scos băncile din criză prin creditele de consum și au soluționat problema aprecierii leului</i>	Veaceslav Ionița
January, 30 <sup>th</sup>	<b>The „Prima casă” (First home) program – at the mercy of narrow interests</b> <i>„Prima casă” – la cheremul intereselor înguste</i>	Victor Ursu
February, 8 <sup>th</sup>	<b>The Republic of Moldova loses \$ 1.2 billion annually. State-owned companies are active participants in the process</b> <i>Republica Moldova scapă printre degete 1,2 miliarde de USD anual. Companiile de stat – participanți activi la proces</i>	Veaceslav Ionița

Date	Subject	Speaker
February, 12 <sup>th</sup>	<b>The Saraband of promises: the electoral offer of some parties is flooded by economic phantasmagoria</b> <i>Sarabanda promisiunilor: oferta electorală la unele partide inundă în fantasmagorii economice</i>	Viorel Chivriga
February, 19 <sup>th</sup>	<b>Thousands of jobs created in words, and tens of thousands of young people looking for a job abroad</b> <i>Mii de locuri de muncă create în vorbe și zeci de mii de tineri în căutarea unui loc de muncă peste hotare</i>	Vlad Bercu
February, 27 <sup>th</sup>	<b>Post-electoral scenarios: the possibility of early elections gives way to government coalitions led by DPM</b> <i>Scenarii post-electorale: alegerile anticipate pică în favoarea coalițiilor de guvernare conduse de PDM</i>	Ion Tăbârță
March, 7 <sup>th</sup>	<b>State aid: The Agency for Intervention and Payments in Agriculture (AIPA), the Ministry of Education and the State Tax Service – at the top of the “sponsors” list</b> <i>Ajutoarele de stat: AIPA, Ministerul Educației și Fiscalul – în topul „sponsorilor”</i>	Diana Enachi
March, 12 <sup>th</sup>	<b>The Chisinau investment forum – a business card for attracting investors to the capital of the Republic of Moldova</b> <i>Forumul investițional Chișinău, cartea de vizită pentru atragerea investitorilor în capitala Republicii Moldova</i>	Viorel Chivriga
March, 20 <sup>th</sup>	<b>Moscow has “short-circuited” the alleged governmental majority</b> <i>Moscova a „scurtcircuitat” pretinsa majoritate guvernamentală</i>	Ion Tăbârță
March, 26 <sup>th</sup>	<b>The inevitable increases of gas and electricity tariffs will ramp up the inflation</b> <i>Scumpirile inevitabile la gaze și energie electrică vor împinge în sus inflația</i>	Victor Ursu
April, 4 <sup>th</sup>	<b>State-owned companies – a “wallet of the parties” lacking transparency</b> <i>Comaniile de stat – „portofelul partidelor” și lipsite de transparență</i>	Viorel Pîrvan

Date	Subject	Speaker
April, 9 <sup>th</sup>	<b>Record: In 2019, revenues on bank cards will exceed the total volume of cash receipts</b> <i>Record: În 2019, veniturile pe carduri vor depăși volumul total al încasărilor cash</i>	Veaceslav Ionița
April, 16 <sup>th</sup>	<b>Pessimistic forecasts for Moldova's economy. The future government must have a “B” plan</b> <i>Previziuni pesimiste pentru economia Moldovei. Viitorul guvern trebuie să aibă un plan „B”</i>	Vlad Bercu
April, 25 <sup>th</sup>	<b>The promotion of national goods and products would remove the anonymity of the Moldovan localities</b> <i>Promovarea bunurilor și produselor cu specific național ar scoate din anonimat localitățile Moldovei</i>	Viorel Chivriga
May, 3 <sup>rd</sup>	<b>Investors take refuge in Free Economic Zones because of the instability and the lack of predictability</b> <i>Investitorii se refugiază în Zonele Economice Libere din cauza instabilității și lipsei previzibilității</i>	Ion Tornea
May, 13 <sup>th</sup>	<b>Worrying statistics: one out ten public procurements is being canceled</b> <i>Statistici îngrijorătoare: una din zece achiziții a fost anulată</i>	Diana Enachi
May, 16 <sup>th</sup>	<b>The real estate market is being pulled by Chisinau. An exponential growth in the transaction of individual houses</b> <i>Piața imobiliară – trasă în sus de Chișinău. Creștere exponențială a tranzacțiilor cu case individuale</i>	Veaceslav Ionița
May, 23 <sup>rd</sup>	<b>Cheap money – a luxury for Moldovan banks. The source of credit financing are still the deposits of the individuals</b> <i>Banii ieftini – lux pentru băncile moldovenești. Sursa de finanțare a creditelor rămâne depozitele persoanelor fizice</i>	Victor Ursu
June, 3 <sup>rd</sup>	<b>The reduced transparency deters the participation of citizens in the budget process</b> <i>Transparența redusă împiedică participarea cetățenilor în procesul bugetar</i>	Diana Enachi

Date	Subject	Speaker
June, 5 <sup>th</sup>	<b>Expensive services and the quality of tourist packages keep the foreigners away from the Republic of Moldova</b> <i>Serviciile scumpe și calitatea pachetelor turistice țin la distanță străinii de Republica Moldova</i>	Vlad Bercu
June, 12 <sup>th</sup>	<b>The deep poverty drives the population of the Republic of Moldova abroad</b> <i>Sărăcia profundă alungă în străinătate populația Republicii Moldova</i>	Victor Ursu
June, 24 <sup>th</sup>	<b>The revenue authority, the justice, and the endemic corruption suffocate the business</b> <i>Fiscul, justiția și corupția endemică sufocă businessul</i>	Viorel Pîrvan
July, 2 <sup>nd</sup>	<b>The reduced volume of loans in relation to the GDP indicates that the financial system is weakening</b> <i>Volumul redus de credite raportat la PIB arată că sistemul financiar șchiopătează</i>	Veaceslav Ionița
July, 8 <sup>th</sup>	<b>The classification of the counselors' names responsible for decisions of the National Agency for Solving Complaints (ANSC) is contrary to the law</b> <i>Secretizarea numelor consilierilor din deciziile ANSC contravine legislației</i>	Diana Enachi
July, 12 <sup>th</sup>	<b>Growing imports and remittances will depreciate the Moldovan leu</b> <i>Importurile în ascensiune și remiterile vor deprecia leul moldovenesc</i>	Ion Tornea
July, 19 <sup>th</sup>	<b>The dramatic decrease of the population denotes the failure of social, economic and demographic policies</b> <i>Scăderea dramatică a numărului populației denotă falimentul politicilor sociale, economice și demografice</i>	Vlad Bercu
July, 29 <sup>th</sup>	<b>The burden of tax exemptions is to be carried by the taxpayers – MDL 145 billion</b> <i>Povara facilităților fiscale pusă în cărca contribuabililor – 145 miliarde de lei</i>	Veaceslav Ionița
August, 2 <sup>nd</sup>	<b>The concentration of loans in the field of trade indicates the dysfunction of the economy</b> <i>Concentrarea împrumuturilor în domeniul comerțului arată disfuncționalitatea economiei</i>	Victor Ursu

Date	Subject	Speaker
August, 13 <sup>th</sup>	<b>The entrepreneurs are asking the authorities to make their life easier</b> <i>Antreprenorii cer autorităților să le ușureze viața</i>	Viorel Pîrvan
August, 16 <sup>th</sup>	<b>The institutions monitoring the public procurements have their hands tied</b> <i>Instituțiile care stau cu lupa pe achizițiile publice – cu mâinile legate</i>	Diana Enachi
August, 22 <sup>nd</sup>	<b>Low wages, high prices and worries about their children's future drive Moldovans out of the country</b> <i>Salariile mici, prețurile ridicate și viitorul copiilor alungă moldovenii din țară</i>	Victor Ursu
August, 29 <sup>th</sup>	<b>The recovery for the exchange market and the trade balance deficit – the automotive, the investments of the workers abroad in the real estate, and the demonopolization of the exports</b> <i>Salvarea pentru piața valutară și deficitul balanței comerciale – automotivele, investițiile gasterbaiterilor în imobil și demonopolizarea exporturilor</i>	Veaceslav Ionița
September, 5 <sup>th</sup>	<b>The excessive indebtedness of the Moldovans can rock the financial system</b> <i>Supraîndatorarea moldovenilor poate clătina sistemul financiar</i>	Vlad Bercu
September, 9 <sup>th</sup>	<b>The agriculture is crushed by the insufficiency of money, technical equipment, and human resources</b> <i>Agricultura, măcinată de insuficiența banilor, dotării tehnice și a resurselor umane</i>	Viorel Chivriga
September, 24 <sup>th</sup>	<b>100 days of the Sandu Government. The socialists gathers praises, while the “ACUM” block carries the burden of governance</b> <i>100 de zile ale Guvernului Sandu. PSRM adună laurii, iar Blocul „ACUM” duce povara guvernării</i>	Ion Tăbârță
September, 30 <sup>th</sup>	<b>The consumption not being covered by production, the depreciation of the Moldovan leu, and politics increase the costs of the life of Moldovans</b> <i>Consumul neacoperit cu producție, deprecierea leului și politicul scumpesc viața moldovenilor</i>	Veaceslav Ionița

Date	Subject	Speaker
October, 3 <sup>rd</sup>	<b>Economic activity should not unfold to the detriment of the environmental quality</b> <i>Activitatea economică nu trebuie să se desfășoare în detrimentul calității mediului</i>	Veaceslav Berbeca
October, 8 <sup>th</sup>	<b>The Republic of Moldova, a country of extremes: more than half of the Moldovans are at the limit of subsistence</b> <i>Republica Moldova, țara extremelor: peste jumătate dintre moldoveni – la limita subzistenței</i>	Victor Ursu
October, 21 <sup>st</sup>	<b>The only engine of the Moldovan economy has diminished its speeds: the modest export growth</b> <i>Singurul motor al economiei moldovenești și-a redus turările: creștere modestă a exporturilor</i>	Viorel Chivriga
October, 24 <sup>th</sup>	<b>The mismatches between the MTender system and the legal framework generate a series of problems in the public procurement process</b> <i>Neconcordanțele între sistemul MTender și cadrul legal generează o serie de probleme în procesul de achiziție publică</i>	Diana Enachi
November, 8 <sup>th</sup>	<b>Economy is at the lowest level. The banks managed to recover only 4% of the business credits</b> <i>Economia, la pământ. Băncile au reușit să recupereze doar 4% din creditarea businessului</i>	Veaceslav Ionița
November, 11 <sup>th</sup>	<b>The main aspects of the elections for the mayor of Chisinau municipality</b> <i>Aspectele principale ale alegerilor pentru primarul municipiului Chișinău</i>	Ion Tăbârță
November, 20 <sup>th</sup>	<b>Moldovans invest heavily in properties. About 65% of the wealth is concentrated in real estate</b> <i>Moldovenii investesc masiv în proprietăți. Circa 65% din avere concentrată în imobile</i>	Victor Ursu
November, 26 <sup>th</sup>	<b>The Chicu government has the goal of ensuring that Dodon obtains a new presidential term</b> <i>Guvernul Chicu are menirea să-i asigure lui Dodon un nou mandat de președinte</i>	Veaceslav Berbeca

Date	Subject	Speaker
November, 29 <sup>th</sup>	<b>Excessive indebtedness could lead to a credit crisis</b> <i>Supraîndatorarea ar putea genera o criză a creditării</i>	Vlad Bercu
December, 4 <sup>th</sup>	<b>An opinion on the National Day of Romania and Romanians</b> <i>O opinie despre Ziua Națională a României și despre români</i>	Viorel Chivriga
December, 13 <sup>th</sup>	<b>The lack of infrastructure, but also the outdated education system are ruining the investors' hopes</b> <i>Lipsa infrastructurii, dar și învățământul învechit spulberă speranțele investitorilor</i>	Ion Tornea
December, 18 <sup>th</sup>	<b>Is the Chicu government one of technocrat or does it have the mission to ensure a new mandate for President Dodon?!</b> <i>Guvernul Chicu este unul tehnocrat sau are misiunea să-i asigure un nou mandat președintelui Dodon?!</i>	Ion Tăbârță
December, 23 <sup>rd</sup>	<b>The atypical optimism of the NBM advocated by boosting the business credit</b> <i>Optimismul atipic al BNM, argumentat de impulsionearea creditării businessului</i>	Veaceslav Ionița



# Public events 2019

## STUDY PRESENTATIONS

March, 20 <sup>th</sup>	<p><b>Monitoring report: Transparency of public capital enterprises from the Republic of Moldova (state-owned enterprises, municipal-owned enterprises and of whole and majority state-owned or municipal-owned enterprises)</b></p> <p><i>Raport de monitorizare: Transparența întreprinderilor cu capital public din Republica Moldova (întreprinderi de stat, întreprinderi municipale și societăți comerciale cu capital integral și majoritar de stat sau municipal)</i></p>
March, 26 <sup>th</sup>	<p><b>Monitoring of criminal and contraventional cases regarding the representatives of local public administrations regarding the acts related to corruption (period of evaluation – 1.01.2014-31.12.2018). Report no. 3</b></p> <p><i>Monitorizarea cauzelor penale și contravenționale în privința reprezentanților administrațiilor publice locale referitor la actele conexe corupției (perioada de monitorizare – 1.01.2014-31.12.2018). Raport nr. 3</i></p>
April, 4 <sup>th</sup>	<p><b>Confidence index in the public procurement system of the Republic of Moldova (2<sup>nd</sup> edition)</b></p> <p><i>Indicele de încredere în sistemul achizițiilor publice din Republica Moldova (ediția a II-a)</i></p>
June, 13 <sup>th</sup>	<p><b>Evaluation of the implementation of the Association Agreement</b></p> <p><i>Evaluarea implementării Acordului de Asociere</i></p>
August, 16 <sup>th</sup>	<p><b>People Watch: Quality of life and migration</b></p> <p><i>Sondaj național: Calitatea vieții și migrația</i></p>
November, 27 <sup>th</sup>	<p><b>Development of the youth association sector in the regions of the Republic of Moldova: realities and perspectives</b></p> <p><i>Dezvoltarea sectorului asociativ de tineret în regiunile Republicii Moldova: realități și perspective</i></p>

## PUBLIC DEBATES

April, 10 <sup>th</sup>	<b>Energy poverty and vulnerable consumers from Chisinau municipality, between costs, compensation and sustainability solutions</b> <i>Sărăcia energetică și consumatorii vulnerabili din municipiul Chișinău, între costuri, compensații și soluții de sustenabilitate</i>
May, 24 <sup>th</sup>	<b>The youth for transparent budgets: information and participation in the budget process (the Academy of Economic Studies of Moldova, Chisinau)</b> <i>Tinerii pentru bugete transparente: informare și participare în procesul bugetar (Academia de Studii Economice a Moldovei, Chișinău)</i>
June, 17 <sup>th</sup>	<b>Projects to be implemented in Budești – within the project “Participatory budgeting – an efficient tool for citizen participation in Moldova” (Budești)</b> <i>Proiecte de implementat în Budești – în cadrul proiectului „Bugetare participativă – instrument eficient pentru participarea cetățenească în Moldova” (Budești)</i>
June, 18 <sup>th</sup>	<b>Projects to be implemented in Ialoveni – within the project “Participatory budgeting – an efficient tool for citizen participation in Moldova” (Ialoveni)</b> <i>Proiecte de implementat în Ialoveni – în cadrul proiectului „Bugetare participativă – instrument eficient pentru participarea cetățenească în Moldova” (Ialoveni)</i>
October, 9 <sup>th</sup>	<b>Projects to be implemented in Ialoveni – within the project “Participatory budgeting – an efficient tool for citizen participation in Moldova” (Ialoveni)</b> <i>Proiecte de implementat în Ialoveni – în cadrul proiectului „Bugetare participativă – instrument eficient pentru participarea cetățenească în Moldova” (Ialoveni)</i>
October, 12 <sup>th</sup>	<b>Projects to be implemented in Budești – within the project “Participatory budgeting – an efficient tool for citizen participation in Moldova” (Budești)</b> <i>Proiecte de implementat în Budești – în cadrul proiectului „Bugetare participativă – instrument eficient pentru participarea cetățenească în Moldova” (Budești)</i>

## CONFERENCES AND SPECIAL EVENTS

March, 1<sup>st</sup>      **The closing conference of the project “Rural tourism – a safe step towards stimulating cross-border cooperation between the districts of Soroca (the Republic of Moldova) and Yampil (the Ukraine, Vinnitsa region)”, Yampil city**  
*Conferința de încheiere a Proiectului „Turismul rural – un pas sigur spre stimularea cooperării transfrontaliere între raioanele Soroca (Republica Moldova) și Iampil (Ucraina, regiunea Vinnița)”, orașul Iampil*

March, 4<sup>th</sup>      **The closing conference of the project “Rural tourism – a safe step towards stimulating cross-border cooperation between the districts of Soroca (the Republic of Moldova) and Yampil (the Ukraine, Vinnitsa region)”, Soroca city**  
*Conferința de încheiere a Proiectului „Turismul rural – un pas sigur spre stimularea cooperării transfrontaliere între raioanele Soroca (Republica Moldova) și Iampil (Ucraina, regiunea Vinnița)”, orașul Soroca*

May, 11<sup>th</sup>      **Exhibition within the Europe Day in the “European town” organized by the Delegation of the European Union in the Republic of Moldova, Chisinau**  
*Expoziție de Ziua Europei în „Orășelului european”, organizat de Delegația Uniunii Europene în Republica Moldova, Chișinău*

June, 7<sup>th</sup>      **Award of the project “Cutting edge improvements in the public procurement system in the Republic of Moldova through inclusiveness, creativity and law-abiding practices” at the European Civil Society Awards Gala 2019**  
*Premierea proiectului “Îmbunătățiri inovative în sistemul de achiziții publice din Republica Moldova prin incluziune, creativitate și practici de respectare a legislației” la Gala Societății Civile 2019*

June, 20<sup>th</sup>      **Energy Day, Calarasi**  
*Ziua Energiei, Călărași*

September, 3<sup>rd</sup>      **The final conference “Cutting edge improvements in the public procurement system in the Republic of Moldova through inclusiveness, creativity and law-abiding practices”**  
*Conferința finală a proiectului “Îmbunătățiri inovative în sistemul de achiziții publice din Republica Moldova prin incluziune, creativitate și practici de respectare a legislației”*

September, 18 <sup>th</sup>	<b>Open Doors Day in the frame of the contest “Women's success stories”, Straseni</b> <i>Ziua Ușilor Deschise în cadrul concursului „Istorii de succes la feminin”, Strășeni</i>
September, 21 <sup>st</sup>	<b>Open Doors Day in the frame of the contest “Women's success stories” – “Tech4kids”, Chisinau</b> <i>Ziua Ușilor Deschise în cadrul concursului „Istorii de succes la feminin” – „Tech4kids”, Chișinău</i>
October, 4 <sup>th</sup>	<b>Open Doors Day in the frame of the contest “Women's success stories” – Private office of psychological counseling and speech therapy, Singerei</b> <i>Ziua Ușilor Deschise în cadrul concursului „Istorii de succes la feminin” – Cabinetul particular de consiliere psihologică și logopedie, Sîngerei</i>
October, 11 <sup>th</sup>	<b>Open Doors Day in the frame of the contest “Women's success stories” – Women's Association of Gagauzia – 20 years of activity, Comrat</b> <i>Special Ziua Ușilor Deschise în cadrul concursului „Istorii de succes la feminin” – Asociația Femeilor din Găgăuzia – 20 de ani de activitate, Comrat</i>
October, 15 <sup>th</sup>	<b>Award ceremony of the participants to the contest “Women's success stories” within the project “Regional development through equal involvement”</b> <i>Ceremonia de premiere a participanților la concursul național „Istorii de succes la feminin” în cadrul proiectului „Dezvoltare regională prin implicare egală”</i>
October, 24 <sup>th</sup>	<b>The conference “Strengthening Security of Information Space through Consolidated Resilience and Enhanced Cooperation”</b> <i>Conferința “Întărirea securității spațiului informațional prin consolidarea rezilienței și dezvoltarea cooperării”</i>
November, 27 <sup>th</sup>	<b>The forum of regional youth organizations</b> <i>Forumul organizațiilor regionale de tineret</i>

December, 18<sup>th</sup>     **The national award ceremony within the Best Practices Programme of Local Public Authorities**  
*Ceremonia națională de premiere în cadrul Programului Bunelor Practici ale Autorităților Publice locale*

## ROUNDTABLES

January, 17<sup>th</sup>     **Policy recommendations in the field of public procurement in the Republic of Moldova**  
*Recomandări de politici în domeniul achizițiilor publice din Republica Moldova*

May, 23<sup>rd</sup>     **The European Single Procurement Document (ESPD) – new tool in public procurement in the Republic of Moldova**  
*Documentul Unic de Achiziții European – instrument nou în achizițiile publice din Republica Moldova*

June, 26<sup>th</sup>     **Implementation of the Association Agreement: 5 years after signing**  
*Implementarea Acordului de Asociere la 5 ani de la semnare*

July, 10<sup>th</sup>     **The current challenges of vulnerable energy consumers in Chisinau, on the agenda of homeowners associations. Capacities and investment solutions**  
*Provocările actuale ale consumatorilor vulnerabili de energie din Chișinău, pe agenda asociațiilor de proprietari. Capacități și soluții investiționale*

July, 23<sup>rd</sup>     **Parliament and civil society: dialogue and partnership for a transparent budget process in Moldova**  
*Parlamentul și societatea civilă: dialog și parteneriat pentru un proces bugetar transparent în Moldova*

July, 24<sup>th</sup>     **An efficient complaint settlement system is instrumental for an efficient public procurement system**  
*Un sistem eficient de soluționare a contestațiilor este cheia unui sistem eficient de achiziții publice*

August, 14 <sup>th</sup>	<b>The new justice reform strategy: challenges, visions and goals</b> <i>Noua strategie de reformare a justiției: provocări, viziuni și obiective</i>
August, 16 <sup>th</sup>	<b>The women in sustainable development of communities in the Republic of Moldova</b> <i>Femeile în dezvoltarea durabilă a comunităților din Republica Moldova</i>
October, 10 <sup>th</sup>	<b>The report on the evaluation of the implementation of the Association Agreement in the field of public procurement</b> <i>Raportul de evaluare a implementării Acordului de Asociere în domeniul achizițiilor publice</i>
October, 30 <sup>th</sup>	<b>Industrial property in the context of European integration: trademarks and geographical indications</b> <i>Proprietatea industrială în contextul integrării europene: mărcile comerciale și indicațiile geografice</i>
November, 26 <sup>th</sup>	<b>The results of the implementation of the Association Agreement (Chair of Political and Administrative Sciences, “Bogdan Petriceicu Hașdeu” State University from Cahul)</b> <i>Rezultatele implementării Acordului de Asociere (Catedra Științe Politice și Administrative, Universitatea de Stat „Bogdan Petriceicu Hașdeu” din Cahul)</i>
November, 28 <sup>th</sup>	<b>The results of the implementation of the Association Agreement (“Alecu Russo” State University from Balti)</b> <i>Evaluarea implementării Acordului de Asociere (Universitatea de Stat „Alecu Russo” din Bălți)</i>
December, 10 <sup>th</sup>	<b>The results of the implementation of the Association Agreement (State University from Comrat)</b> <i>Rezultatele implementării Acordului de Asociere (Universitatea de Stat din Comrat)</i>
December, 12 <sup>th</sup>	<b>The report “The evaluation of the implementation of the Association Agreement”</b> <i>Raportul „Evaluarea implementării Acordului de Asociere”</i>

## WORKSHOPS

January, 9 <sup>th</sup>	<b>Presentation of tourist routes in Soroca and Yampil region and the methods of promoting rural tourism (Soroca)</b> <i>Prezentarea traseelor turistice în regiunea Soroca și Iampil și metodele de promovare a turismului rural (Soroca)</i>
January, 30 <sup>th</sup>	<b>Creating a transparent and sustainable system of public procurement, good practices for monitoring the public procurement process, advocacy activities for transparency and responsibility in providing public services at local level (Balti)</b> <i>Crearea unui sistem transparent și sustenabil de achiziții publice, bune practici de monitorizare a procesului de achiziții publice, activități de advocacy pentru transparență și responsabilitate în furnizarea de servicii publice la nivel local (Bălți)</i>
February, 15 <sup>th</sup>	<b>The challenges of rural tourism (Soroca)</b> <i>Provocările turismului rural (Soroca)</i>
April, 2 <sup>nd</sup>	<b>The working group from Budești regarding the implementation of the project “Participatory budgeting – an efficient tool for citizen participation in Moldova” (Budești)</b> <i>Grupul de lucru din satul Budești privind implementarea proiectului „Bugetare participativă – instrument eficient pentru participarea cetățenească în Moldova” (Budești)</i>
April, 5 <sup>th</sup>	<b>The working group from Ialoveni regarding the implementation of the project “Participatory budgeting – an efficient tool for citizen participation in Moldova” (Ialoveni)</b> <i>Grupul de lucru din Ialoveni privind implementarea proiectului „Bugetare participativă – instrument eficient pentru participarea cetățenească în Moldova” (Ialoveni)</i>
April, 17 <sup>th</sup>	<b>Good practices for monitoring public procurement, public services and electoral processes (Cahul)</b> <i>Bunele practici de monitorizare a achizițiilor publice, serviciilor publice și proceselor electorale (Cahul)</i>

May, 7<sup>th</sup>

**The working group from Budești regarding the implementation of the project “Participatory budgeting – an efficient tool for citizen participation in Moldova” (Budești)**

*Grupul de lucru din satul Budești privind implementarea proiectului „Bugetare participativă – instrument eficient pentru participarea cetățenească în Moldova” (Budești)*

April, 8<sup>th</sup>

**The working group from Ialoveni regarding the implementation of the project “Participatory budgeting – an efficient tool for citizen participation in Moldova” (Ialoveni)**

*Grupul de lucru din Ialoveni privind implementarea proiectului „Bugetare participativă – instrument eficient pentru participarea cetățenească în Moldova” (Ialoveni)*

## MEETINGS

April, 4<sup>th</sup> & 22<sup>nd</sup>

**The meeting of the Steering Committee of the project “Efficiency of public lighting in the Calarasi city – Firefly in the heart of Codri”: presentation of the activity report (Calarasi)**

*Ședința Comitetului Director al proiectului „Eficientizarea iluminatului public în orașul Călărași – Licurici în inima Codrilor”: prezentarea raportului de activitate (Călărași)*

July, 19<sup>th</sup>

**The meeting of the Steering Group of the Best Practices Programme**

*Ședința Grupului Coordonator al Programului Bunelor Practici*

July, 26<sup>th</sup>

**The meeting of the Evaluation Committee within the project “Regional development through equal involvement”**

*Ședința Comisiei de Evaluare în cadrul proiectului „Dezvoltare regională prin implicare egală”*

November, 21<sup>st</sup>

**The meeting of the Steering Group of the Best Practices Programme**

*Ședința Grupului Coordonator al Programului Bunelor Practici*

## TRAININGS

February, 26<sup>th</sup> – March, 1<sup>st</sup>      **Participatory budgeting – an efficient tool for citizen participation in Moldova (Chisinau)**  
*Bugetare participativă – instrument eficient pentru participarea cetățenească în Moldova (Chișinău)*

April, 30<sup>th</sup> – May, 3<sup>rd</sup>      **Participatory budgeting – an efficient tool for citizen participation in Moldova (Chisinau)**  
*Bugetare participativă – instrument eficient pentru participarea cetățenească în Moldova (Chișinău)*

May, 27<sup>th</sup>      **Efficient public administrations with transparent budgets (Cahul)**  
*Administrații publice eficiente cu bugete transparente (Cahul)*

May, 29<sup>th</sup>      **Efficient public administrations with transparent budgets (Ialoveni)**  
*Administrații publice eficiente cu bugete transparente (Ialoveni)*

June, 3<sup>rd</sup>      **Efficient public administrations with transparent budgets (Balti)**  
*Administrații publice eficiente cu bugete transparente (Bălți)*

June, 6<sup>th</sup> & 7<sup>th</sup>      **Efficient public administrations with transparent budgets (Chisinau)**  
*Administrații publice eficiente cu bugete transparente (Chișinău)*

June, 10<sup>th</sup>      **Efficient public administrations with transparent budgets (Comrat)**  
*Administrații publice eficiente cu bugete transparente (Comrat)*

July, 5<sup>th</sup>      **Budget transparency and civic participation in the budget process**  
*Transparența bugetară și participarea civică în procesul bugetar*

July, 11 <sup>th</sup>	<b>Youth for budgets without secrets in Moldova (Costesti, Ialoveni)</b> <i>Tineri pentru bugete fără secrete în Moldova (Costești, Ialoveni)</i>
July, 17 <sup>th</sup>	<b>The importance of increasing energy efficiency in the city of Calarasi (Calarasi)</b> <i>Importanța creșterii eficienței energetice în orașul Călărași (Călărași)</i>
August, 29 <sup>th</sup>	<b>Modern methods of planning energy efficiency measures (Calarasi)</b> <i>Metode moderne de planificare a măsurilor de eficiență energetică (Călărași)</i>
September, 9 <sup>th</sup>	<b>The methodology of the activity of the youth organizations and of the characteristic elements of the youth organizations (Balti)</b> <i>Metodologia activității organizațiilor de tineret și al elementelor caracteristice organizațiilor de tineret (Bălți)</i>
September, 11 <sup>th</sup>	<b>The methodology of the activity of the youth organizations and of the characteristic elements of the youth organizations (Ungheni)</b> <i>Metodologia activității organizațiilor de tineret și al elementelor caracteristice organizațiilor de tineret (Ungheni)</i>
September, 13 <sup>th</sup>	<b>The methodology of the activity of the youth organizations and of the characteristic elements of the youth organizations (Cahul)</b> <i>Metodologia activității organizațiilor de tineret și al elementelor caracteristice organizațiilor de tineret (Cahul)</i>
September, 16 <sup>th</sup> & 20 <sup>th</sup>	<b>Writing and project management: Fundraising. Writing and projects management for organizational and local development</b> <i>Scrierea și managementul proiectelor: Colectarea de fonduri. Scrierea și gestionarea proiectelor pentru dezvoltarea organizațională și locală</i>
September, 20 <sup>th</sup> , 23 <sup>rd</sup> , 24 <sup>th</sup>	<b>Management of the youth organizations</b> <i>Managementul organizațiilor de tineret</i>

October, 10<sup>th</sup> –  
October, 11<sup>th</sup>

**Participatory budgeting – an efficient tool for citizen participation in Moldova (Chisinau)**  
*Bugetare participativă – instrument eficient pentru participarea cetățenească în Moldova (Chișinău)*

#### STUDY / DOCUMENTATION AND INFORMATION VISIT

October, 27<sup>th</sup>

**“Authentic traditions in Rautel” – Center for traditional crafts, Rautel village, Falesti district**  
*„Tradiții autentice la Răuțel” – Centrul de meșteșuguri tradiționale, satul Răuțel, raionul Fălești*

October, 30<sup>th</sup>

**The center of handicrafts and making of traditional costumes “Zestrea”, Pelinia village, Drochia district**  
*Centrul de artizanat și confecționare a costumelor tradiționale „Zestrea”, satul Pelinia, raionul Drochia*

October, 25<sup>th</sup>

**Youth policies implemented at local level, collaboration with local public authorities, Singerei mayoralty**  
*Politici de tineret implementate la nivel local, colaborarea cu autoritățile publice locale, Primăria or. Singerei*

October, 28<sup>th</sup>

**Youth policies implemented at local level, collaboration with local public authorities, Ialoveni mayoralty, Cahul mayoralty**  
*Politici de tineret implementate la nivel local, colaborarea cu autoritățile publice locale, Primăria or. Ialoveni, or. Cahul*

October, 31<sup>st</sup>

**Youth policies implemented at local level, collaboration with local public authorities, Cahul mayoralty**  
*Politici de tineret implementate la nivel local, colaborarea cu autoritățile publice locale, Primăria or. Cahul*

November, 1<sup>st</sup>

**Safe sidewalks in Ciuciulea – Ciuciulea village mayoralty, Glodeni district**  
*Trotuare sigure la Ciuciulea, Primăria satului Ciuciulea, raionul Glodeni*

November, 1 <sup>st</sup>	<b>Implementation of the Local plan of anti-corruption measures in the district of Leova, Cantemir, Cahul</b> <i>Implementarea Planului local de măsuri anticorupție în raionul Leova, Cantemir, Cahul</i>
November, 6 <sup>th</sup>	<b>Transparency and public services closer to the citizens of Cimislia, Cimislia mayoralty</b> <i>Transparență și servicii publice mai aproape de cetățenii din Cimișlia, Primăria or. Cimișlia</i>
November, 8 <sup>th</sup>	<b>“Dor de Codru”, Cioaresti mayoralty, Nisporeni district</b> <i>„Dor de Codru”, Primăria Ciorești, raionul Nisporeni</i>
November, 8 <sup>th</sup>	<b>Traditional ornaments – the business card of Slobozia Mare village, Slobozia Mare village mayoralty, Cahul district</b> <i>Ornamentele tradiționale – cartea de vizită a satului Slobozia Mare, Primăria satului Slobozia Mare, raionul Cahul</i>
November, 12 <sup>th</sup>	<b>Local involvement for an inclusive community in Manoilesti, Manoilesti mayoralty, Ungheni district</b> <i>Implicare locală pentru o comunitate incluzivă la Mănoilești, Primăria comunei Mănoilești, raionul Ungheni</i>
November, 14 <sup>th</sup>	<b>A new life for lonely old people from Gagauzia – the social center “Quiet old age” („Bătrânețe liniștită”), Copceac village, the Autonomous Territorial Unit of Gagauzia</b> <i>O nouă viață pentru bătrânii singuratici din Găgăuzia – Centrul social „Bătrânețe liniștită”, satul Copceac, UTAG</i>
November, 15 <sup>th</sup>	<b>The qualitative education – a priority for the community from Mateuti, “Steluța” kindergarten, Mateuti village, Rezina district</b> <i>Educație de calitate – o prioritate pentru comunitatea din Mateuți, Grădinița „Steluța”, satul Mateuți, raionul Rezina</i>
December, 13 <sup>th</sup>	<b>Implementation of the Local plan of anti-corruption measures in the district of Leova, Cantemir, Cahul</b> <i>Implementarea Planului local de măsuri anticorupție în raionul Leova, Cantemir, Cahul</i>



IDIS “Viitorul” is a research, training and public initiative institution, active in the fields of economic and social analysis, good governance, political research, strategic planning and knowledge management, strengthening civil society, promoting the freedoms and values of an open society and modernized in the Republic of Moldova.



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