

To whom it may concern

March 18, 2019

## Letter of Appreciation

This letter confirms that the Institute for Development and Social Initiatives (IDIS) „Viitorul” has implemented two projects as a sub-grantee of the “Partners in Empowerment” (PiE) project (ENPI/2014/354-731), financed by the European Union and coordinated by the Policy Association for an Open Society (PASOS):

- “Promoting sustainable local development through transparent use of public money”, (2018);
- “Building transparent and sustainable public procurement system through efficient and permanent monitoring process” (2016).

PASOS experienced professional cooperation with IDIS “Viitorul”. Our joint undertaking has resulted in several benefits for the civil society on Moldova as well as in a number of shared good practices. IDIS “Viitorul” has a significant experience in working at local level to advocate for an adequate provision of public services, and has authored and implemented several training and capacity-building programs for various stakeholders, including for CSOs outside the capital with whom IDIS is maintaining a dynamic working relationship. In addition, other partners (5 CSOs) and sub-grantees (21 CSOs) of the PiE from Armenia, Azerbaijan, Belarus, Ukraine, Estonia and Moldova appreciated working with IDIS, their excellent knowledge and experience with PP and professional attitude.

The aim of the project „Promoting sustainable local development through transparent use of public money” was to build on sustainable local development and efficient City Halls by ensuring transparent PP and efficient use of public money. IDIS has monitored public procurement (PP) in three City Halls in the Republic of Moldova (Orhei, Balti and Rezina), based on "red flags approach" in order to assess and detect irregularities in the PP process. IDIS has used visibility activities in order to raise awareness about the need to ensure transparent of the PP process.

With the project “Building transparent and sustainable public procurement system through efficient and permanent monitoring process” IDIS staff consolidated the capacity of the specialists in public procurement from PP Authorities, representatives of contracting authorities and experts of the Republic of Moldova, monitored and evaluated the PP system in the Republic of Moldova mainly on local level, and raised the awareness about the need to ensure transparent PP process.

In this context, I recommend and support IDIS for implementing other projects. IDIS is a reliable partner and provides solid results that have been highly appreciated by various stockholders.

Should you have any further questions or concerning my working experience with IDIS “Viitorul”, please contact me via e-mail at [kristina@heakodanik.ee](mailto:kristina@heakodanik.ee) or by phone at +372 56909754.

Yours,



Kristina Mänd  
Partners in Empowerment Project Manager  
PASOS