

# IDIS publications 2013



# Foreword

*Republic of Moldova has registered remarkable results in European integration in 2013: initialed the Association Agreement with the European Union and obtained the legitimate right for Moldovan citizens to travel without visa in Europe in 2014. It was not easy. The European Union not did and not does any favors. A lot of courage and hard work was needed to achieve European goals. However, the depth and dynamics of changes in the South - East Europe, including Moldova, the unexpected events in the region and the numerous visits by senior political figures from around the world has led our country to be, in the last period, in the focus of Western governments, policy analysts, international media and experts in various fields of activity. All these accelerated changes and the promotion of various points of view in relation to the future of Moldova have generated and continue to generate an increased interest, both among citizens of our country and from outside too. It's clearly that, in this respect, citizens can not be only overwhelmed to spectacular developments happening in our country, but also confused by the torrent of topics, analyzes and the huge volume of information in the socio - political and economic fields.*

*In this context, the publication aims to guide the reader through the information and dissemination of the research results in the field, analyzes, investigations, as well as various studies, guides and papers prepared by the IDIS "Viitorul" experts in different fields,*

*as public administration, social sphere, market economy, public policy etc.*

*Thus, the results obtained by the IDIS "Viitorul" team come to support the European integration process of our country and to promote European values and standards. In this way, we consider that the process of European integration is primarily an instrument of civil society that can control and positively influence the power.*

*In order to effectively achieve the proposed goals, IDIS "Viitorul" collaborates with a series of donor organizations: UNDP, Soros - Moldova, CIPE, Hans Seidel Foundation, UNICEF, the NED, Friedrich Ebert Foundation, the German Marshall Fund, PASOS, AGORA, COE etc.*

*Also, we must mention the considerable effort of the departments that ensured through various projects implemented, an advanced level of specific concerns for areas addressed: foreign policy, economics, public finance, regional development, local government, strategic planning, European integration, energy efficiency etc.*

*Thus, IDIS "Viitorul" through the publications and projects implemented, promotes visions, new ideas and paradigms, debates sensitive issues and thus, our institution contributes to the democratization of Moldovan society and promoting the European course of the Republic Moldova.*

**Liubomir Chiriac,  
Executive director,  
IDIS „Viitorul”**

# List of authors

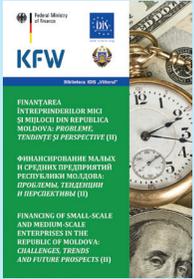
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# IDIS PUBLICATIONS 2013

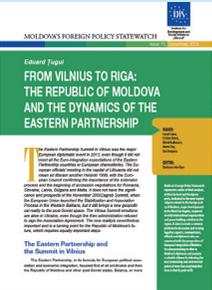


TITLE	LANGUAGE (S)	AUTHOR (S)	COVER PAGE	DESCRIPTION
<b>PUBLIC POLICY STUDIES</b>				
<p><b>NGOs in Moldova: evolution, activities and prospects of development</b>  <i>(Organizațiile neguvernamentale din Republica Moldova: evoluție, activități și perspectivele dezvoltării)</i></p>	Ro	<b>Eduard Tugui</b>		<p>The research reflects the civil society from Moldova, from the factors that determined the creation of NGOs, to how they evolved over time. It includes 4 thematic sections: global association revolution and the new development paradigm; evolution and sustainability of NGOs in Moldova; NGOs functionality and their development prospects.</p> <p>The main hypothesis of the study is that NGOs in Moldova have an increasing trend. To some extent, the research comes with a diagnosis of civil society in Moldova that faces a number of problems, the most relevant being the lack of cohesion, the financial sustainability and the relatively low level of social trust.</p> <p>Available on – line (only in Romanian) at:  <a href="http://viitorul.org/doc.php?l=ro&amp;idc=299&amp;id=4183&amp;t=/STUDII-IDIS/Social/Organizatiile-neguvernamentale-din-Republica-Moldova-evolutie-activitati-si-perspectivele-dezvoltarii-evolutie-activitati-si-perspectivele-dezvoltarii">http://viitorul.org/doc.php?l=ro&amp;idc=299&amp;id=4183&amp;t=/STUDII-IDIS/Social/Organizatiile-neguvernamentale-din-Republica-Moldova-evolutie-activitati-si-perspectivele-dezvoltarii-evolutie-activitati-si-perspectivele-dezvoltarii</a></p>
<p><b>Comparative analysis of VAT taxation policies in the agricultural sector</b>  <i>(Analiza comparativă a politicilor de impozitare cu TVA în sectorul agricol)</i></p>	Ro	<b>Corina Gaibu</b>		<p>The study focuses on the comparative analysis of strengths and weaknesses of the tax system mechanisms of the Value Added Tax (VAT). Advantages were examined for markets, the final consumer and market of distributors and processors of agricultural production represented by businesses paying the VAT.</p> <p>Available on – line (only in Romanian) at:  <a href="http://viitorul.org/doc.php?l=ro&amp;idc=294&amp;id=4270&amp;t=/STUDII-IDIS/">http://viitorul.org/doc.php?l=ro&amp;idc=294&amp;id=4270&amp;t=/STUDII-IDIS/</a></p>

Title	Language (s)	Author (s)	Cover Page	Description
<p><b>Financing small and medium – sized enterprises in the Republic of Moldova: challenges, trends and prospects II</b> <i>(Finanțarea întreprinderilor mici și mijlocii din Republica Moldova: probleme, tendințe și perspective II)</i></p>	Ro, Ru, Eng	<p><b>Valentina Veverita, Ion Tornea, Andrei Petroia, Corina Gaibu, Angela Secieru</b></p>		<p>The study aims to emphasize the importance of small and medium businesses for economic development and social stability of the country and encourage SMEs finance based on fair principles addressing the primary needs of the sector.</p> <p>Available on – line (in English) at: <a href="http://viitorul.org/doc.php?l=en&amp;id=4250&amp;idc=294">http://viitorul.org/doc.php?l=en&amp;id=4250&amp;idc=294</a></p>
<b>EXPERTS' CONTRIBUTION IN INTERNATIONAL STUDIES</b>				
<p><b>European Integration Index for Eastern Partnership countries</b> <i>(Indicele Integrării Europene al statelor Parteneriatului Estic)</i></p>	Eng	<p><b>Alexandru Fala, Ghenadie Mocanu, Ion Muntean, Leonid Litra, Veaceslav Berbeca</b></p>		<p>The Index is a tool of civil society monitoring and serves as a speedometer of European integration. It sets out a detailed standard for the assessment of 'deep and sustainable democracy'; provides a nuanced and transparent cross – country and cross – sector picture and a comparative view and attempts to bolster existing EU efforts. Regarding Moldova, the study shows that our country has implemented the most reforms of the Eastern Partnership countries (EaP) and fast approaches the EU standards.</p> <p>Available on – line (only in English) at: <a href="http://viitorul.org/doc.php?l=en&amp;idc=296&amp;id=4221&amp;t=/IDIS-Studies/International-relations/European-Integration-Index-2013-for-Eastern-Partnership-Countries">http://viitorul.org/doc.php?l=en&amp;idc=296&amp;id=4221&amp;t=/IDIS-Studies/International-relations/European-Integration-Index-2013-for-Eastern-Partnership-Countries</a></p>
<p><b>How to get rid of post – sovietness?</b> <i>(Cum să ne debarșăm de post – sovietism)</i></p>	Eng	<p><b>Cornel Ciurea, Eduard Tugui, Leonid Litra</b></p>		<p>The study was inspired by the transformational changes that have taken place in recent years in Georgia, Ukraine and Moldova. It consists of two parts “Politics” and “Society”, being based on analyses of the post-sovietness attributes. Authors approach the way this aspect manifests in political and public life, how it is manifested in the attitudes, behavior patterns and discursive practices.</p> <p>Available on – line (only in English) at: <a href="http://viitorul.org/doc.php?l=en&amp;id=4108&amp;idc=295">http://viitorul.org/doc.php?l=en&amp;id=4108&amp;idc=295</a></p>

Title	Language (s)	Author (s)	Cover Page	Description
<b>POLICY BRIEFS</b>				
<p><b>Moldova and Transnistria from the perspective of transport relations</b> (<i>Republica Moldova și regiunea transnistreană din perspectiva relațiilor de transport</i>)</p>	Ro, Ru	Iurie Mihalache		<p>The study analyzes the legal framework and realities from different branches of transport on the both banks of Dniester, existing problems and how to negotiate their regulation by the authorities. An important attention is given to the resumption of train traffic, the registration plates issue, migration control points and the implementation of joint infrastructure projects.</p> <p>Available on – line (in Romanian) at:  <a href="http://viitorul.org/lib.php?!=ro&amp;idc=392&amp;t=/PUBLICATII-PERIODICE/">http://viitorul.org/lib.php?!=ro&amp;idc=392&amp;t=/PUBLICATII-PERIODICE/</a></p>
<p><b>The epic of Bacculaureate: looking for an impossible solution</b> (<i>Epopoea Bacculaureatului: în căutarea unei soluții imposibile</i>)</p>	Ro	Sergiu Lipcean		<p>The author analyzes the specific circumstances of this year's Bacculaureate, observing the actions taken by the competent authorities for the Bacculaureate management. He also examines the opinions that suggest the involvement of universities in this process. At the end of the study, the author proposes long – term solutions and implications on improving the situation.</p> <p>Available on – line (only in Romanian) at:  <a href="http://viitorul.org/doc.php?!=ro&amp;idc=299&amp;id=4154&amp;t=/STUDII-IDIS/">http://viitorul.org/doc.php?!=ro&amp;idc=299&amp;id=4154&amp;t=/STUDII-IDIS/</a></p>
<p><b>Gagauzia autonomy: political blackmail or in search of new contractual relations between Comrat and Chisinau</b> (<i>Autonomia găgăuză: șantaj politic sau în căutarea unor noi relații contractuale între Comrat și Chișinău</i>)</p>	Ro, Eng	Veaceslav Berbeca		<p>Veaceslav Berbeca analyzes the political situation from Gagauzia, particularly in terms of relations between the major factions. Also, the most important aspects affecting negative the relations from Chisinau and Comrat are evaluated. At the end of the study, the author comes up with some solutions to improve the relations between the Central and Gagauzian authorities.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?!=en&amp;idc=295&amp;id=4203&amp;t=/IDIS-Studies/Politics/Gagauzia-Autonomy-Political-Blackmail-or-in-Search-of-New-Contractual-Relations-between-Comrat-and-Chisinau">http://viitorul.org/doc.php?!=en&amp;idc=295&amp;id=4203&amp;t=/IDIS-Studies/Politics/Gagauzia-Autonomy-Political-Blackmail-or-in-Search-of-New-Contractual-Relations-between-Comrat-and-Chisinau</a></p>

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<p><b>Finding common denominators in the Eastern partnership region: towards a strategic French-German cooperation in Transnistrian conflict settlement</b> (<i>Identificarea numitorilor comuni în regiunea Parteneriatului Estic – Spre o cooperare strategică franco-germană în domeniul reglementării conflictului Transnistrean</i>)</p>	Eng	David Rinnert, Florent Parmentier		<p>The paper briefly introduces the importance of French – German relations within the EU before outlining both countries' interests in and policies towards Moldova. Following, the development of the Transnistrian conflict and the role of the different international actors therein are analyzed</p> <p>Based on this, specific policy recommendations for a French – German initiative on Transnistria are developed. According to the study, Moldova is one of the most promising countries in the Eastern and Southern EU neighbourhood in terms of Europeanization that should be a 'laboratory' for strategic cooperation between France and Germany.</p> <p>Available on – line (only in English) at:  <a href="http://viitorul.org/doc.php?l=ro&amp;idc=295&amp;id=4137&amp;t=/STUDII-IDIS/">http://viitorul.org/doc.php?l=ro&amp;idc=295&amp;id=4137&amp;t=/STUDII-IDIS/</a></p>
<p><b>Is Moldova catching up with Ukraine?</b> (<i>Republica Moldova pe urmele Ucrainei?</i>)</p>	Eng	Leonid Litra		<p>"Moldova risks losing its leadership of the Eastern Partnership, to slow considerably the reforms to be closer to the EU and to repeat the Ukraine situation. All these processes can take place in case of early parliamentary elections or the creation of a nonfunctional Alliance", states the expert Leonid Litra in the study.</p> <p>Available on – line (only in English) at:  <a href="http://viitorul.org/doc.php?l=ro&amp;idc=295&amp;id=4136&amp;t=/STUDII-IDIS/">http://viitorul.org/doc.php?l=ro&amp;idc=295&amp;id=4136&amp;t=/STUDII-IDIS/</a></p>
<p><b>The compatibility between the woman's occupational status and her maternal role</b> (<i>Problema compatibilității dintre statutul ocupațional al femeii și rolul ei matern</i>)</p>	Ro, Eng	Mariana Bucucianu – Vrabie, Olga Gagauz		<p>According to the authors, the demographic approaches in Moldova increasingly draw attention to the issue of compatibility between the employment status of women and their maternal role. These issues lie in different explanations related both to woman reproductive and value orientations. The fear of losing additional source of income, starting with the maternity leave, places the woman in front of a significant decision barrier. Thus, authors propose the creation of opportunities for part time work, with flexible hours, working from home for women with small kids, as well as investing in alternative social services for growing and educate the children and the access to them.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4081&amp;idc=299">http://viitorul.org/doc.php?l=en&amp;id=4081&amp;idc=299</a></p>

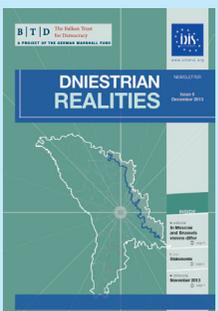
Title	Language (s)	Author (s)	Cover Page	Description
<b>MOLDOVA'S FOREIGN POLICY STATEWATCH</b>				
<p><b>From Vilnius to Riga: the Republic of Moldova and the dynamics of the Eastern Partnership</b> (<i>De la Vilnius la Riga: Republica Moldova și dinamica Parteneriatului Estic</i>)</p>	Ro, Ru, Eng	Eduard Tugui		<p>Eduard Tugui explains, in his study, the meaning of the Association Agreement with the EU for the Eastern Partnership (EaP) countries and the consequences of the Summit in Vilnius for these countries. According to the expert, the Summit in Vilnius meant the major diplomatic event for Europe in 2013, even if not achieved all euro-integrationist expectations in the EaP countries or in European government, but it brings a new geopolitical reality in the post – Soviet space.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4274&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4274&amp;idc=358</a></p>
<p><b>EU – Ukraine relationship: an uncertain future</b> (<i>Relația UE – Ucraina: un viitor incert</i>)</p>	Ro, Eng	Leonid Litra		<p>Leonid Litra approaches the issue of Ukraine's EU association, taking into consideration the past actions of the authorities from Kiev and the refusal in the case of Yulia Tymoshenko on her treatment in Germany. Also, the expert analyzes the effects of not signing the Association Agreement by Ukraine, and the methods by which the Russian Federation is trying to change the Ukraine's path.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4257&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4257&amp;idc=358</a></p>
<p><b>Time for visa – free for Moldova</b> (<i>E timpul pentru un regim liberalizat de vize pentru Republica Moldova</i>)</p>	Ro, Ru, Eng	Leonid Litra		<p>The evolutions of path taken by the authorities from Chisinau to get a liberalized visa regime for Moldova, as well as its benefits are analyzed in the study. “Chisinau should continue implementing reforms related to visa liberalization with the EU, particularly those referring to corruption”, explains the author. In this context, the visa regime liberalization by the European Council with the Republic of Moldova as soon as possible is recommended.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4248&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4248&amp;idc=358</a></p>

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<p><b>Russia's pressures and the European course of the Republic of Moldova</b> <i>(Presiunile Rusiei și parcursul european al Republicii Moldova)</i></p>	Ro, Eng	Eduard Tugui		<p>According to Eduard Tugui, the Eastern Partnership Summit in Vilnius is a historic event for the European continent and for the Republic of Moldova. Unfortunately, this event will also remain in history for the pressure the Russian Federation exerts in the post – Soviet space. At the end of the study, the author recommends agreeing with the European Union on a mechanism that would make the structural reforms related to European integration sustainable, using penalties, but in an irreversible integration process.</p> <p>Available on – line (in English) at: <a href="http://viitorul.org/doc.php?l=en&amp;id=4235&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4235&amp;idc=358</a></p>
<p><b>Energy security aspects of the Republic of Moldova</b> <i>(Aspecte privind asigurarea securității energetice a Republicii Moldova)</i></p>	Ro, Ru, Eng	Veaceslav Berbeca		<p>The study analyzes the possibilities of diversification of energy resources supplying Moldova. They come, especially in the context of statements made by Russian Deputy Prime Minister, Dmitri Rogozin, at Chisinau, who suggested that Moldova could remain without gas in winter.</p> <p>Available on – line (in English) at: <a href="http://viitorul.org/doc.php?l=en&amp;id=4226&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4226&amp;idc=358</a></p>
<p><b>Internationalization equation: Transnistrian conflict and the Republic of Moldova European Integration</b> <i>(Ecuatia internaționalizării: conflictul transnistrean și integrarea europeană a Republicii Moldova)</i></p>	Ro, Ru, Eng	Eduard Tugui		<p>Eduard Tugui comes with a series of recommendations on two important issues, such as reintegration of the country of the European accession. The expert considers that internationalization is the only feasible solution for the Republic of Moldova to ensure territorial integrity since by itself it has no ability to persuade Russia to recognize de facto its sovereignty and independence, but recommends some aspects to ensure the efficiency of internationalization.</p> <p>Available on – line (in English) at: <a href="http://viitorul.org/doc.php?l=en&amp;id=4200&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4200&amp;idc=358</a></p>
<p><b>Moldova – criticized by Fule and encouraged by Rogozin. Quo vadis?</b> <i>(Moldova – criticată de Fule și încurajată de Rogozin. Quo vadis?)</i></p>	Ro, Eng	Marian Cepoi		<p>Marian Cepoi thinks that, what happened in Moldovan politics in May undoes much of the success of the Alliance for European Integration achieved during four years. He recommends avoiding early elections and a stronger involvement of the civil society. Also, the author believes it would be appropriate for the EU to initial two documents at the Summit in Vilnius, even if some goals remain unaccomplished.</p> <p>Available on – line (in English) at: <a href="http://viitorul.org/doc.php?l=en&amp;id=4149&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4149&amp;idc=358</a></p>

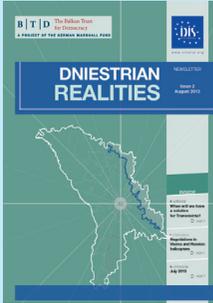
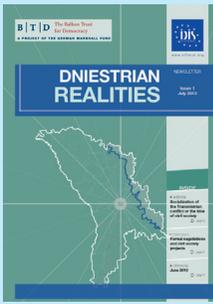
Title	Language (s)	Author (s)	Cover Page	Description
<p><b>Transnistrian conflict and Republic of Moldova European integration: the case of the liberalized visa regime</b> (<i>Conflictul transnistrean și integrarea europeană a Republicii Moldova: cazul regimului liberalizat de vize</i>)</p>	Ro, Eng	Cornel Ciurea, Eduard Tugui		<p>According to authors, after the Moldovan diplomacy missed the target of visa liberalization with the European Union by the end of 2012, recent statements by two European officials, the European Commissioner Stefan Fule and the Head of the EU Delegation to the Republic of Moldova Dirk Schuebel, in which connection is made between the liberalized visa regime and the Transnistrian conflict have brought about more uncertainty on visa dialogue with the European Union as well.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4134&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4134&amp;idc=358</a></p>
<p><b>Torments of the foreign policy of the Republic of Moldova</b> (<i>Chinurile politicii externe ale Republicii Moldova</i>)</p>	Ro, Eng	Cornel Ciurea		<p>“The dismissal of the Government placed in an area of uncertainty the prospects of signing the Association Agreement with the European Union within the Summit in Vilnius from November 2013. Not so much the Government fall itself may cause adverse effects on the European integration of the Republic of Moldova but rather the failure of governors to appoint promptly a new Cabinet of Ministers”, considers Cornel Ciurea.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4127&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4127&amp;idc=358</a></p>
<p><b>Corporate governance in the banks in the Republic of Moldova under the impact of the Basel Committee regulations</b> (<i>Governanța corporativă în băncile din Republica Moldova sub impactul reglementărilor Comitetului de la Basel</i>)</p>	Ro, Eng	Angela Secieru		<p>According to Angela Secieru, the recent adverse events in the banking sector of the Republic of Moldova regarding attempts to change the ownership structure of banks including through hostile takeovers may be partly explained by imperfect mechanisms of CG of banks in the Republic of Moldova. Supreme banking supervision bodies in developing economies, the Republic of Moldova economy belonging to this category, do not usually have political independence, this shortcoming can undermine their ability to compel banks to meet prudential requirements and impose appropriate sanctions, it is also presented in the study.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4117&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4117&amp;idc=358</a></p>

Title	Language (s)	Author (s)	Cover Page	Description
<p><b>Achievements and cooperation opportunities between the UN and the Republic of Moldova</b> (<i>Realizări și oportunități de cooperare între ONU și Republica Moldova</i>)</p>	Ro, Eng	Veaceslav Berbeca		<p>“The cooperation with the United Nations is a cornerstone of Moldova foreign policy and, the Chisinau administration has to demonstrate willingness and ability to promote internal reforms supported by financial assistance from the UN agencies and programs, which would contribute to improving the state’s image and visibility in the international arena. It is also necessary for Moldova to be more active on certain segment and to demonstrate that it is not only a consumer but also a provider of security”, considers the author in the study.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4110&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4110&amp;idc=358</a></p>
<p><b>Republic of Moldova and common security and defence policy of the European Union: prospects for cooperation</b> (<i>Republica Moldova și politica de securitate și apărare comună a Uniunii Europene: perspectivele cooperării</i>)</p>	Ro, Eng	Eduard Tugui		<p>“Since 2005 the European Union has been part of the negotiation format “5+2” and has a CSDP mission at the Moldovan – Ukrainian border –EUBAM, a presence that is very important for the Republic of Moldova, but not sufficient enough for the final settlement of the Transnistrian conflict. Only the European Union and the United States can determine Russia to withdraw troops and ammunition from the Republic of Moldova, and the framework provided by the CSDP should be used to convince all EU Member States to request Russia respect international commitments”, explains the author.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4103&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4103&amp;idc=358</a></p>
<p><b>Russian – German relations impact on the Republic of Moldova European future</b> (<i>Impactul relațiilor ruso – germane asupra viitorului european al Republicii Moldova</i>)</p>	Ro, Eng	Ion Tabirta		<p>“Analyzing the Russian – German relations, we conclude that they are entering a new phase. After 20 years since the end of the “Cold War”, Germany is Europe’s No. 1 economic power, while Russia, with Putin’s return to the Kremlin, returns again in the “cold war” period. Germany expresses ever more evident symptoms of political supremacy on the “old continent”. This tendency became obvious since the moment the United States, with the election of President Barack Obama, ceased to deal with the problems of Europe”, presents Ion Tabirta in the study.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4100&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4100&amp;idc=358</a></p>

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<p><b>Border security in the context of future visa free regime</b> (<i>Securitatea frontieră în contextul viitorului regim liberalizat de vize</i>)</p>	Ro, Eng	Iurie Gotisan		<p>The study is elaborated based on the Action Plan on visa liberalization with the EU, particularly the part referring to border management. Thus, this analysis attempts to highlight the Republic of Moldova position compared to other states (Georgia, Ukraine, Russia etc.). The study has rather a more quantitative aspect and tries to carry out a broader assessment of the potential migration and security effects of the liberalization of visas for Moldovan citizens traveling to the EU.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4098&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4098&amp;idc=358</a></p>
<p><b>The Republic of Moldova foreign policy objectives in 2013</b> (<i>Obiectivele politicii externe ale Republicii Moldova în 2013</i>)</p>	Ro, Eng	Cornel Ciurea		<p>According to the author, in 2013 the main goal is to complete negotiations of the Association Agreement, by the date of the Eastern Partnership Summit in Vilnius in 2013, including provisions relating to DCFTA as an integral part and implementation of all provisions of the second phase of the dialogue with the EU on visa liberalization. Cornel Ciurea comes with certain specifications for each objective, highlighting the risks that may arise.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4096&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4096&amp;idc=358</a></p>
<p><b>Lack of effective communication strategy on European vector: whim or necessity?</b> (<i>Lipsa unei strategii de comunicare eficiente privind vectorul european: moft sau necesitate?</i>)</p>	Ro, Eng	Victoria Bucataru		<p>Victoria Bucataru reveals the importance of the European Integration perceived by the Moldova citizens of Moldova and the need for information campaigns on the European vector of Moldova. “For some time, the terms” “European integration” and “success story” have become clichés, used to express a progress, but it is not either felt or fully understood by those directly involved in the process”, states the author.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4093&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4093&amp;idc=358</a></p>
<p><b>The role of the external factor in the Royal Forest incident</b> (<i>Rolul factorului extern în incidentul din Pădurea Domnească</i>)</p>	Ro, Eng	Cornel Ciurea		<p>Cornel Ciurea explains how the image of Moldova could be affected by the Royal Forest incident. The author considers that, despite cautious statements by Western officials that require just carrying out accurate investigations, politicians and the media in the Republic of Moldova got involved in a major manipulative campaign, invoking also external order arguments to prove the veracity of their arguments.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4085&amp;idc=358">http://viitorul.org/doc.php?l=en&amp;id=4085&amp;idc=358</a></p>

Title	Language (s)	Author (s)	Cover Page	Description
<p><b>The Republic of Moldova geopolitical options in historical perspective</b> <i>(Opțiuni geopolitice ale Republicii Moldova în perspectivă istorică)</i></p>	Ro, Eng	Octavian Ticu		<p>This major geopolitical orientation, which is assumed by the Alliance for European Integration, is influenced and largely counteracted by the existence of another pole of “civilization” of Eurasian origin. The author considers that, changes in the geographical and political context often have been presented as a continuous fluctuation between these two political entities, between two forms of civilization, between East and West.</p> <p>Available on – line (in English) at: <a href="http://viitorul.org/doc.php?!=en&amp;id=4083&amp;idc=358">http://viitorul.org/doc.php?!=en&amp;id=4083&amp;idc=358</a></p>
<p><b>Successes of the national economy remodeling</b> <i>(Reușitele remodelării economiei naționale)</i></p>	Ro, Eng	Alexandru Fala		<p>“The current operating model of the Republic of Moldova economy is based on consumption, which is funded, on a large scale, by remittances. This paradigm is a challenge, despite the fact that it enables the country to develop without involving enhanced efforts to maintain it”, considers Alexandru Fala. The author considers that, with the absorption of migrants by host countries and the reunification with their families abroad it will be unlikely to maintain a massive influx of long – term remittances.</p> <p>Available on – line (in English) at: <a href="http://viitorul.org/doc.php?!=en&amp;id=4076&amp;idc=358">http://viitorul.org/doc.php?!=en&amp;id=4076&amp;idc=358</a></p>
<b>“DNIESTRIAN REALITIES” NEWSLETTER</b>				
<p><b>In Moscow and Brussels visions differ</b> <i>(La Moscova și Bruxelles viziunile diferă)</i></p>	Ro, Eng	Cornel Ciurea		<p>In his editorial, the expert Cornel Ciurea analyzes visions of European experts, but also those from the Kremlin on the Transnistrian situation. The Summit in Vilnius raised serious problems for the Transnistrian conflict settlement. To help us find answers to these questions, the Conflict Management Initiative (CMI) organized a visit to Moscow, Brussels and Paris of a group of experts from both banks of the Dniester. The second part of the newsletter contains statements of several experts attending the meetings mentioned above. Traditional, the last part of the newsletter presents a chronology of events carried out in November.</p> <p>Available on – line (in English) at: <a href="http://viitorul.org/doc.php?!=en&amp;id=4283&amp;idc=392">http://viitorul.org/doc.php?!=en&amp;id=4283&amp;idc=392</a></p>

Title	Language (s)	Author (s)	Cover Page	Description
<p><b>The politicization of a technical issue: territorial offices of the Bureau for Migration and Asylum</b> (<i>Politizarea unui subiect tehnic: oficiile teritoriale ale Biroului Migrație și Azil</i>)</p>	Ro, Eng	Ion Tabirta		<p>Ion Tabirta analyzes the decision of Chisinau to establish six territorial offices of the Bureau for Migration and Asylum (BMA) along the Dniester River and the way it caused controversial discussions and speculations on both banks of the Dniester river. The second part of the newsletter reflects the opinion of political analyst Vasile Croitoru referring to the impact of the installation of those six regional offices on the free movement of Moldovan citizens. The last part of the newsletter provides a chronology of events carried out in October regarding the both banks of the Dniester river.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4263&amp;idc=392">http://viitorul.org/doc.php?l=en&amp;id=4263&amp;idc=392</a></p>
<p><b>Official talks and citizens' expectations</b> (<i>Discuțiile oficiale și așteptările cetățenilor</i>)</p>	Ro, Eng	Eduard Tugui		<p>In his editorial, Eduard Tugui analyzes the unifying role of the railways in the Transnistrian conflict settlement, as well as the achievements after signing, by the authorities from Chisinau and Tiraspol of the protocol decision on resumption of a full – scale freight railway service through Transnistria. The second part of the report reflects two views with reference to discussions between officials and citizens' expectations. The last part of the newsletter provides a chronology of events carried out in September regarding the both banks of the Dniester river.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4233&amp;idc=392">http://viitorul.org/doc.php?l=en&amp;id=4233&amp;idc=392</a></p>
<p><b>Economic unsustainability of the Transnistrian region</b> (<i>Nesustenabilitatea economică a regiunii transnistrene</i>)</p>	Ro, Eng	Veaceslav Berbeca		<p>Veaceslav Berbeca examines the evolution of the economic system in Transnistria, analyzing the consequences of the scenario in which the Tiraspol administration maintains the current course of the non – participation at Moldova – EU agreements. The second part of the newsletter reflects two views with respect to development constraints and the DCFTA prospects. The last part of the newsletter provides a chronology of events carried out in August regarding the both banks of the Dniester river.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4207&amp;idc=392">http://viitorul.org/doc.php?l=en&amp;id=4207&amp;idc=392</a></p>

Title	Language (s)	Author (s)	Cover Page	Description
<p><b>Negotiations in Vienna and Russian helicopters</b> (<i>Negocierile de la Viena și elicopterele Rusiei</i>)</p>	Ro, Eng	Cornel Ciurea		<p>In his editorial, Corneliu Ciurea analyzes a recent article written by the Polish author Marcin Kosienkowski „Is the internationally recognition a goal of quasi – states? The case of Transnistria”. The second part of the newsletter reflects two opinions with regard to the negotiations in Vienna and Russian helicopters. The last part of the newsletter presents a chronology of events from July regarding the both banks of the Dniester river.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4190&amp;idc=392">http://viitorul.org/doc.php?l=en&amp;id=4190&amp;idc=392</a></p>
<p><b>Socialization of the Transnistrian conflict or the time of civil society</b> (<i>Socializarea reglementării conflictului transnistrean sau momentul societății civile</i>)</p>	Ro, Eng	Eduard Tugui		<p>The first edition of the newsletter begins with an editorial signed by Eduard Tugui, where he briefly examines the achievements of the last two years of negotiations in the “5+2” format and emphasizes the role of civil society. The second part of the newsletter comprises two short interviews in which the negotiations between Chisinau and Tiraspol from the civil society perspective are analyzed. The last part of the newsletter includes a chronology of events held in June with reference to the both sides of the river Dniester.</p> <p>Available on – line (in English) at:  <a href="http://viitorul.org/doc.php?l=en&amp;id=4173&amp;idc=392">http://viitorul.org/doc.php?l=en&amp;id=4173&amp;idc=392</a></p>
<b>NATIONAL BUSINESS AGENDA</b>				
<p><b>Report on the intervention on fiscal and customs policy for 2014</b> (<i>Raport de intervenție pe marginea politicii bugetar – fiscale și vamale pentru 2014</i>)</p>	Ro	Ion Tornea, Tatiana Grinic		<p>The report has been prepared in the context of the public consultations on the draft Government Decision “On approval of the draft law on amending and supplementing some normative acts related to the accomplishment of fiscal and customs policy for 2014”. The authors come up with some opinions and comments on the basic parts of the proposed changes and amendments to customs and fiscal policy for 2014.</p> <p>Available on – line (only in Romanian) at:  <a href="http://viitorul.org/doc.php?l=ro&amp;idc=294&amp;id=4218&amp;t=/STUDII-IDIS/">http://viitorul.org/doc.php?l=ro&amp;idc=294&amp;id=4218&amp;t=/STUDII-IDIS/</a></p>

Title	Language (s)	Author (s)	Cover Page	Description
<p><b>Report on monitoring and implementation of the National Business Agenda 2012–2013.</b> (<i>Raport de evaluare a implementării Agendei Naționale de Business 2012–2013</i>)</p>	Ro	National Business Agenda members		<p>The evaluation report summarizes the implementation level of the National Business Agenda priorities for 2012–2013. The report refers only to one of the objectives of the network, ie at influencing the decision making process in the regulation of business activity in Moldova through active and transparent involvement in the dialogue with the authorities. In fact, it aims to evaluate the performance of network advocacy efforts based on the number of proposals submitted by network members. Thus, the Report on monitoring and implementation of the National Business Agenda 2012–2013 represents a basic tool for measuring progress in eliminating a large number of constraints and barriers to entrepreneurship and the inclusion of as many business priorities on the agenda of public policies authorities.</p> <p>Available on – line (only in Romanian) at:  <a href="http://viitorul.org/doc.php?l=ro&amp;idc=294&amp;id=4215&amp;t=/STUDII-IDIS/">http://viitorul.org/doc.php?l=ro&amp;idc=294&amp;id=4215&amp;t=/STUDII-IDIS/</a></p>
<b>PUBLIC ADMINISTRATION GUIDES AND STUDIES</b>				
<p><b>Anthology of best practices of local authorities in Moldova</b> (<i>O antologie a bunelor practici ale autorităților publice locale din Republica Moldova</i>)</p>	Ro	Ana – Maria Veverita, Anatol Moldovan, Ion Croitoru, Liubomir Chiriac, Vlad Catlabuga		<p>The anthology is designed for local government representatives who are motivated to change things and want to document and then implement in a creative manner, some of the best practices involving citizens in the process of modernization of the community. This publication includes the following sections:</p> <p><b>Section 1.</b> Good Governance: citizen participation and successful community partnerships;</p> <p><b>Section 2.</b> Local socio-economic development: performances and achievements;</p> <p><b>Section 3.</b> Successful models for energy efficiency at community level;</p> <p><b>Section 4.</b> Efficient management of local public services.</p> <p>In total, in those four sections can be examined 24 best practices from Moldova.</p> <p>Available on – line (only in Romanian) at:  <a href="http://viitorul.org/doc.php?l=ro&amp;idc=306&amp;id=4254&amp;t=/STUDII-IDIS/">http://viitorul.org/doc.php?l=ro&amp;idc=306&amp;id=4254&amp;t=/STUDII-IDIS/</a></p>

Title	Language (s)	Author (s)	Cover Page	Description
<p><b>Practical Guide to develop socio – economic development district strategies</b> <i>(Ghid practic de elaborare a strategiilor raionale de dezvoltare socio – economică)</i></p>	Ro	<p><b>Angela Secieru, Ion Tornea, Liubomir Chiriac</b></p>		<p>The guide aims to describe the approach of the socio – economic development through participatory strategic planning, based on the principles of gender equality and human rights in order to develop integrated and sustainable district strategies.</p> <p>It presents in detail the steps of the participatory strategic planning, concrete examples being examined for a greater clarity and a better understanding. This guide is for all those who are planning to provide expertise, generate ideas and develop proposals, decisions, implementation and evaluation of strategies.</p> <p>Available on – line (only in Romanian) at: <a href="http://www.slideshare.net/adrnord/ghid-practic-de-elaborare-a-strategiilor-raionale-de-dezvoltare-socioeconomic">http://www.slideshare.net/adrnord/ghid-practic-de-elaborare-a-strategiilor-raionale-de-dezvoltare-socioeconomic</a></p>
<p><b>Informative Prospectus “Together for performances in local government 2011–2012”</b> <i>(Prospectul Informativ „Împreună pentru performanțe în guvernarea locală 2011–2012”)</i></p>	Ro	<p><b>Ana–Maria Veverita</b></p>		<p>The Prospectus describes what the Best Practices Programme for Local Authorities 2011 - 2012 is, sections to apply for and conditions to participate at the Programme. Besides it, presents the criteria for selecting best practices, the selection procedure and the reasons with local authorities should apply for this competition. At the end, a list of anthologies of successful practices is overviewed. The publication was disseminated among all local public authorities from Moldova in order to inform them about the Best Practices Programme for Local Authorities.</p> <p>Available on–line (only in Romanian) at: <a href="http://viitorul.org/proiectview.php?l=ro&amp;idc=316&amp;id=119&amp;t=/PRO-IECTE-IDIS/Proiecte-curente/Departamentul-Buna-guvernare-in-sectorul-public/Programul-Bunelor-Practici-ale-Autoritatilor-Publice-Lo-cale-din-Republica-Moldova-2011-2012">http://viitorul.org/proiectview.php?l=ro&amp;idc=316&amp;id=119&amp;t=/PRO-IECTE-IDIS/Proiecte-curente/Departamentul-Buna-guvernare-in-sectorul-public/Programul-Bunelor-Practici-ale-Autoritatilor-Publice-Lo-cale-din-Republica-Moldova-2011-2012</a></p>
<b>NATIONAL BUSINESS AGENDA NEWSLETTER</b>				
<p><b>National Business Agenda Newsletter*</b> <i>(Buletin Informativ ANB: noutăți legislative și alte știri relevante)</i></p> <p>* 12 issues were produced in 2013</p>	Ro	<p><b>National Business Agenda members</b></p>		<p>The publication is divided into two sections: monitoring legislative changes and news on implementing the NBA 2012–2013 priorities, and the second contains other news of interest for the business sector. The Newsletter approaches the following subjects:</p> <ul style="list-style-type: none"> <li>• <i>The initialling of the Association Agreement;</i></li> <li>• <i>European SME Week;</i></li> <li>• <i>NBA at 5 years of experience;</i></li> <li>• <i>Fight against tax evasion;</i></li> <li>• <i>The share of remittances in the GDP;</i></li> <li>• <i>Agriculture, the engine of economic growth;</i></li> <li>• <i>Budgetary – fiscal policy;</i></li> <li>• <i>Electronic invoicing.</i></li> </ul> <p>For more details visit: <a href="http://business.viitorul.org/newsletter">http://business.viitorul.org/newsletter</a></p>

Title	Language (s)	Author (s)	Cover Page	Description
<b>MOLDOVA BUSINESS NEWSLETTER (Moldau Wirtschaftsnachrichten)</b>				
<p><b>Moldova Business Newsletter*</b> (Buletin despre Economia Republicii Moldova în limba germană)</p> <p>* 2 issues were produced in 2013</p>	De	<b>Liubomir Chiriac, Uwe Konst</b>		<p>The Newsletter addresses the following subjects:</p> <ul style="list-style-type: none"> <li>- Moldavian companies with German capital;</li> <li>- The German – Moldovan Forum in the context of European integration;</li> <li>- Financing the agricultural sector;</li> <li>- Strengthening economic relations between Germany and Moldova;</li> <li>- Moldova as a partner in “East Invest” – Programme of the European Union.</li> </ul> <p>For more details visit: <a href="http://viitorul.org/lib.php?!=ro&amp;idc=389&amp;t=/PUBLICATII-PERIODICE/">http://viitorul.org/lib.php?!=ro&amp;idc=389&amp;t=/PUBLICATII-PERIODICE/</a></p>
<b>INSTITUTIONAL PROSPECT</b>				
<p><b>20 Years of Democratic Initiatives</b> (20 de ani de inițiative democratice)</p>	Ro, Eng	<b>Angela Secieru, Carolina Ungureanu, Cornel Ciurea, Diana Lungu, Ghenadie Mocanu, Liubomir Chiriac, Tatiana Laryushin</b>		<p>The anniversary brochure provides information about ongoing projects within those three departments: Modernization of the public sector; Functioning market economy; Competitive society. An important segment is also the European Integration and the Transnistrian conflict settlement.</p> <p>Available on–line (in English) at: <a href="http://viitorul.org/doc.php?!=en&amp;idc=347&amp;id=4182&amp;t=/ABOUT-IDIS/Institutional-Prospect/20-YEARS-OF-DEMOCRATIC-INITIATIVES">http://viitorul.org/doc.php?!=en&amp;idc=347&amp;id=4182&amp;t=/ABOUT-IDIS/Institutional-Prospect/20-YEARS-OF-DEMOCRATIC-INITIATIVES</a></p>
<b>DOCUMENTARIES</b>				
<p><b>Together for performances in local government</b> (Împreună pentru performanțe în guvernarea locală)</p>	Ro	IDIS team		<p>The documentary presents best 24 practices of authorities from Moldova. It has a total duration of 28:33 minutes, being structured in 4 sections. The aim of the documentary “Together for local performances in local government” is to discover the best practices, to promote the best ideas and to find potential solutions for solving local problems.</p>
<p><b>IDIS “Viitorul” at 20 years</b> (IDIS “Viitorul” la 20 de ani)</p>	Ro, Eng	IDIS team		<p>The documentary makes a retrospective of the IDIS “Viitorul” activity over 20 years, highlighting the successes achieved in this period. It contains interviews with founders of the institution, experts becoming members of the Government, Parliament, ambassadors. IDIS “Viitorul” was founded in 1993 and in that two decades of activity, the institution was remarked with the quality of the analyzes developed in various fields, through public policy debates and the constant support provided to the authorities through its studies.</p>

# LIST OF PUBLIC EVENTS IN 2013



## ROUNDTABLES AND MEETINGS

Date	Event
<b>December 13</b>	Roundtable of the National Business Agenda's Strategic Council to discuss the priorities of the Agenda for 2014
<b>December 9</b>	Roundtable "Prospects of agriculture – food sector following the initialling of the Deep and Comprehensive Free Trade Agreement" within the projects "Promoting dialogue between Moldova and Transnistria/Building trust between both sides of the river Dniester – preparing professional experts in public policy"
<b>November 21</b>	Roundtable of the Working Group on Visas, Borders and Transnistria within the project "National Convention for the European Integration"
<b>November 21</b>	Roundtable "Challenges of the European course: Experience of the Western Balkans and of the Eastern Partnership countries"
<b>November 4</b>	Roundtable of the Working Group on Visas, Borders and Transnistria within the project "National Convention for the European Integration"
<b>October 29</b>	Roundtable of the National Business Agenda's Strategic Council to discuss the tax and customs policy for 2014
<b>October 3</b>	Steering Committee Meeting of the Best Practices Programme of Local Authorities 2011–2012
<b>September 26</b>	Roundtable "Improving the public – private dialogue to remove constraints in business development in Moldova and establish joint priorities"
<b>September 19</b>	Roundtable of the National Business Agenda's Strategic Council to discuss the Evaluation Report of the National Business Agenda implementation in 2012–2013
<b>September 13 – 15</b>	Roundtable "The economic system of the Republic of Moldova and Transnistria. The Deep and Comprehensive Free Trade Agreement (DCFTA) impact on the development of the region"
<b>August 27</b>	Public debate on possible scenarios of the Summit in Vilnius within the project "National Convention for the European Integration"

<b>July 19</b>	Meeting of IDIS “Viitorul” experts and the Congress of Local Authorities in Moldova (CALM) with mayors and local councilors from the security zone from the both banks of the river Dniester, as well as with representatives of the Regional Council Dubasari
<b>June 21 – 23</b>	Roundtable “The post – Soviet man phenomenon on both sides of the Dniester river” within the project “Promoting dialogue between Moldova and Transnistria/Building trust between both sides of the river Dniester – preparing professional experts in public policy”
<b>June 21</b>	Meeting of the National Business Agenda members and the representatives of the Government, Customs Service and of the State Tax Inspectorate to discuss the bill amending the Law on electronic register of tax invoices
<b>June 6</b>	Steering Committee Meeting of the Best Practices Programme of Local Authorities 2011–2012
<b>May 23, 24</b>	Roundtable of the Working Group on Regional Development of the project “National Convention for the European Integration” within the Regional Forum for Investments and Innovations “Cooperation for Development”
<b>April 18</b>	Roundtable of the National Business Agenda’s Strategic Council to discuss the new Government Activity Program
<b>March 27</b>	Roundtable of the implementation of the Deep and Comprehensive Free Trade Agreement (DCFTA) within the projects “National Convention for the European Integration” and “Building trust between both sides of the river Dniester – preparing professional experts in public policy”
<b>March 25</b>	Roundtable of the Working Group on Visas, Borders and Transnistria within the project “National Convention for the European Integration”
<b>February 22</b>	Roundtable within the project “Building trust between both sides of the river Dniester – preparing professional experts in public policy”
<b>February 18</b>	Roundtable of the Working Group on Regional Development within the projects “National Convention for the European Integration” and “Building trust between both sides of the river Dniester – preparing professional experts in public policy”
<b>February 14</b>	Roundtable of the Working Group on Agriculture within the project “National Convention for the European Integration”
<b>January 24</b>	Meeting of the National Business Agenda’s Strategic Council to discuss the implementation of the memorandum of cooperation with the Ministry of Economy
<b>January – February</b>	Roundtables on political party funding models (3)
<b>STUDY PRESENTATIONS</b>	
<b>October 29</b>	Moldova and Transnistria from the perspective of transport relations
<b>October 3</b>	European Integration Index 2013 for Eastern Partnership Countries
<b>August 1</b>	NGOs in Moldova: evolution, activities and prospects of development
<b>July 19</b>	Newsletter “Dniestrien Realities: Socialization of the Transnistrian conflict or the time of civil society”

<b>March 5</b>	Analysis of the normative acts' regulatory impact
<b>March 5</b>	New regulations for the LPA budget process
<b>March 5</b>	Guide for LPA representatives
<b>February 8</b>	How to get rid of post-sovietness?
<b>ACTIVITIES OF THE SCHOOL FOR POLITICAL LEADERSHIP</b>	
<b>December 23</b>	Study visit at the Ministry of Foreign Affairs and European Integration within the module III „Moldova's European integration process: governments' steps”
<b>November 20, 22, 27, 28, 29, 30</b>	Module IV “Public speaking techniques”
<b>November 1, 2, 8, 9, 15, 25</b>	Module III “Moldova's European integration process: governments' steps”
<b>October 11, 12, 18, 19, 25, 26</b>	Module II “Models of Local Development in Moldova”
<b>October 9, 16, 23, 30 November 6, 9</b>	Module I “Political Imaginary: archetypal structures, discursive constructions in Moldova”
<b>June 24 – 26</b>	Local interships
<b>June 21, 22</b>	Module “Blogging and Social Media”
<b>June 2</b>	Club of Political Ideas
<b>May 24 - 26</b>	Module “Gaps of EU integration of Moldova. Cultural and spiritual aspects”
<b>May 16</b>	Club of Political Ideas
<b>April 26,27</b>	Module “Social policies in the European Union”
<b>April 19</b>	Club of Political Ideas
<b>April 5, 6</b>	Module “Strategies and communication tools in the promotion and information on the European vector of Moldova”
<b>March 31</b>	Club of Political Ideas
<b>March 22, 23</b>	Module “Decentralization agenda of the Republic of Moldova: regulations and reforms”
<b>March 20</b>	Club of Political Ideas

<b>March 15, 16</b>	Module “Political campaigns. Techniques to win”
<b>March 1, 2</b>	Module “Public speaking techniques”
<b>February 22, 23</b>	Module “Social policies in Moldova: from theory to practice”
<b>February 8, 9</b>	Module “The issue of identities in the context of the European Union”
<b>February 1, 2</b>	Module “The major problems of the pre – university and university education reform”
<b>January 27</b>	Club of Political Ideas
<b>DOCUMENTATION VISITS WITHIN THE BEST PRACTICES PROGRAMME OF LOCAL AUTHORITIES 2011–2012</b>	
<b>July 30</b>	Documentation visit in Budesti (Chisinau municipality)
<b>July 24</b>	Documentation visit in Calarasi, Busila, Chirileni and Cetireni (Ungheni district)
<b>July 18</b>	Documentation visit in Tatarauca Veche (Soroca district), Bahrinesti and Radulenii Vechi (Floresti district)
<b>July 11</b>	Documentation visit in Singerei and Larga (Briceni district)
<b>July 4</b>	Documentation visit in Ungheni, Varzaresti, Cristesti (Nisporeni district) and Cotul Morii (Hincesti district)
<b>June 27</b>	Documentation visit in Antonesti, Plopi (Cantemir district) and in Sarata Galbena (Hincesti district)
<b>June 20</b>	Documentation visit in Ciumai (Vinogradovca, Taraclia district), Baurci and Joltai (Gagauzia)
<b>June 13</b>	Documentation visit in Festelita (Stefan Voda district), Calfa (Anenii Noi district) and Milestii Mici (Ialoveni district)
<b>TRAININGS AND WORKSHOPS</b>	
<b>December 3 – 19</b>	Training session on Local public finance management for local representatives (3 training sessions, 3 days a week each)
<b>22 August – 12 September</b>	Summer School “Multiculturalism. Minorities. Mobility. Political neighborhood realities between Prut and Dniester”
<b>July 2 – 4</b>	Social theater workshop
<b>June 8, 9</b>	Summer School within the School of Political Leadership (Vadul lui Voda, Chisinau municipality)
<b>April – December</b>	Increasing the capacities of municipal leaders on managing the process of heat energy production from biomass. Increasing the professionalism of local operators on the use of technologies to produce heat energy from biomass (18 trainings in 9 districts)

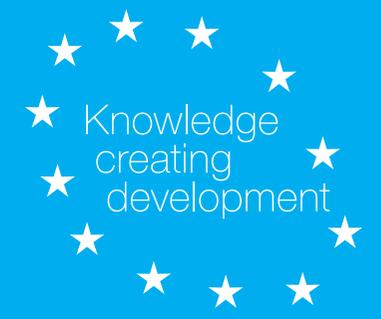
## DEBATES

<b>September 25</b>	Public debate “I am young – can I run a business in Moldova?” within the project “Remittances Developing Moldovan Communities”
<b>September 19</b>	Public debate “Do remittances develop communities in Moldova?” within the project “Remittances Developing Moldovan Communities”

## SPECIAL EVENTS

<b>November 22</b>	National Award Ceremony of the Best Practices Programme of Local Authorities 2011–2012
<b>October 9</b>	Launch of the 5th edition of the School of political leadership
<b>August 1</b>	IDIS “Viitorul” 20 years of activity celebration
<b>July 12</b>	Closing event of the 4th edition of the School of political leadership
<b>May 21</b>	IDIS “Viitorul” experts, Corneliu Ciurea and Ion Tornea attended the International Conference “Opportunities for the socio-economic development of the Northern Development Region in 2020”
<b>April 30</b>	Moldovan – German economic Forum
<b>January 29</b>	Closing conference of the project “Increasing energy efficiency in Chisinau and Sevastopol municipalities based on existing positive experience”





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