



Promoting transparency and financial sustainability of regional policies, state-owned enterprises and local authorities in Moldova

Peter Golias, INEKO Director October 19th, 2017, Chisinau, Moldova Project kick-off seminar

About project

- Duration: September 2017 March 2019
- Implemented by: INEKO in partnership with IDIS "Viitorul"
- Funded by: The Official Development Assistance of the Slovak Republic (SlovakAid)
- Follow-up on the project "Transparent, Financially Healthy and Competitive Selfgovernments in Moldova" running since October 2015

Project goals

- Goal: To improve the transparency and financial stability of local governments and state-owned enterprises by transferring know-how from projects implemented in Slovakia
- Objectives:
 - Regular expert evaluation of regional policies
 - Evaluating transparency and financial health of 50 biggest state-owned enterprises
 - Updating financial data and transparency rating of local governments on existing web portals http://localbudgets.viitorul.org/ and http://localtransparency.viitorul.org/

Timeline 1/4

- Regular expert evaluation of regional policies
 - November 2017: Methodology
 - December 2018: Case studies from Slovakia
 - Continuous: Monitoring and evaluating regional policies with outputs published in January 2018, April 2018, July 2018, October 2018, and February 2019

Timeline 2/4

- Evaluating transparency of 50 biggest stateowned enterprises
 - November 2017: Methodology
 - April 2018: Case studies from Slovakia
 - May October 2018: Data collection and processing
 - November 2018 February 2019: Creating a new web portal
 - February 2019: Final conference in Chisinau, publishing results

Timeline 3/4

- Evaluating financial health of 50 biggest stateowned enterprises
 - November 2017: Methodology
 - January 2018: Case studies from Slovakia
 - November 2017 March 2018: Data collection and processing
 - April 2018 June 2018: Creating a new web portal
 - June 2018: Seminar in Chisinau, publishing results

Timeline 4/4

- Updating financial data and transparency rating of local governments
 - March June 2018: Data collection
 - July 2018 September 2018: Updating web portals
 - September October 2018: Writing and publishing analysis of at least 20 pages on y/y changes
 - October 2018: Seminar in Chisinau

Key milestones

- Publishing results of evaluating regional poicies:
 - January 2018, April 2018, July 2018, October 2018, February 2019
- Launching portal on financial health of 50 biggest stateowned enterprises:
 - June 2018: Seminar in Chisinau
- Publishing updated portals and analysis on financial data and transparency rating of local governments
 - October 2018: Seminar in Chisinau
- Launching portal on transparency of 50 biggest stateowned enterprises:
 - February 2019: Final conference in Chisinau

Evaluation of regional policies

- Regional measures proposed or implemented by local authorities
- Altogether, at least 30 regulations will be evaluated by at least 15 Experts over October 2017 – February 2019
- The evaluations will be made on quarterly basis with results to be published for 5 quarters in: January 2018, April 2018, July 2018, October 2018, and February 2019

Activities 1/4

- 1. IDIS: Research on competencies of local governments and mapping the areas of regulations suitable for regular expert assessments in Moldova
 - Output: Writing summary of at least 5 pages
 - Deadline: November 15th 2017
- 2. INEKO: Research on the best and the worst examples of regional measures evaluated in Slovakia
 - Output: Writing summary of at least 10 pages
 - Deadline: December 31st 2017
- INEKO + IDIS: Developing methodology for regular expert assessment of regional socio-economic measures in Moldova
 - 1. Output: Methodology document of at least 5 pages
 - 2. Deadline: November 15th 2017

Activities 2/4

- 4. IDIS: Creating the project webpage on http://viitorul.org/
 - Deadline: January 2018
- 5. IDIS: Creating the team of Experts for regular evaluation of measures
 - Output: List of at least 15 experts independent from local and central government – local activists, NGO experts, economic analysts, people from academy, sociologists, political scientists, etc.
 - Deadline: November 15th 2017
- IDIS + Experts: Continuous monitoring of regional measures proposed or implemented by local authorities

Activities 3/4

- 7. IDIS: Selecting key measures to be evaluated every quarter and writing short characteristics of them
 - Output: List of at least 30 measures and their characteristics during 5 quarters: Q4 2017 – Q4 2018
 - Deadline: January 2018, April 2018, July 2018, October 2018, and February 2019
- 8. IDIS + Experts: Regular (quarterly) submitting of questionnaire with selected measures and their characteristics for evaluation to the panel of independent experts; evaluation
 - Deadline: January 2018, April 2018, July 2018, October 2018, and February 2019

Activities 4/4

- 9. IDIS: Collecting and processing results of evaluation, calculating ratings
 - Deadline: January 2018, April 2018, July 2018,
 October 2018, and February 2019
- 10.IDIS: Publishing results via press-report and the project web page
 - Deadline: January 2018, April 2018, July 2018,
 October 2018, and February 2019

Methodology

- Quality of the Measure [-3; +3]
- Importance of the Measure for the Society and Economy (%)
- Experts' Comments on Evaluated Measures
- Rating of the Measure [-300; +300]
 - The average quality grade of the measure is multiplied by a coefficient expressing the average value of the measure's importance

Best practices

- Examples of top measures from Slovakia:
 - Electronic auctions
 - Publishing subsidies/contracts on internet (searchable)
 - Creating and publishing rules for giving subsidies, social flats or any handling with public assets
 - Open/Internet communication with citizens
 - Introducing and enforcing separated waste
 - Integration of Roma minority or poor people
 - Providing free internet access in public spaces
 - Participative budgeting, launching business incubators
 - Long-term investment plans, etc.

Worst practices

- Examples of the worst measures from Slovakia:
 - Non-transparent public procurement, privatization
 - Non-transparent provision of subsidies, public flats, rewards, etc.
 - Abusing public media for political campaigns
 - Important decisions (e.g. construction in the city center) without sufficient public dialogue
 - Clientelism preferential treatment of preferred suppliers
 - Limitations to freedom on information
 - Forced movement of problematic citizens (debtors) outside the municipality

Time for discussion